Introduction:

The Ventura Unified School District benefits from a very supportive community to provide excellent learning opportunities for a diverse student enrollment at all grade levels. The Local Control Accountability Plan affords us an opportunity to work together to identify priority areas, collaborate on goals, develop programs, and review our outcomes on an annual basis.

For the next three years, beginning in 2016-17, the LCAP for VUSD addresses all state priorities through the following goal areas:

- 1. California State Standards and Next Generation Science Standards,
- 2. Student Achievement,
- 3. Student Connections to School,
- 4. Family Involvement,
- 5. School Facilities.

Through these goals, we seek to fully implement the most current standards for student learning, improve student learning outcomes, accelerate student learning among students in target subgroups, increase the sense of connectedness and high expections among students, engage families as partners in education, and ensure excellent school facilities.

Actions and Services are described in each goal area to ensure twenty-first century learning experiences for all students in Language Arts, Mathematics, Science, Social Studies and all content areas. Specific actions and services are designed to close identified achievement and opportunity gaps that currently exist for specific student groups including English Learner students, low-income students, Hispanic students, students with disabilities and foster youth.

These targeted activities build upon existing VUSD plans and programs designed to meet the needs of English Learner students such as the board-adopted VUSD English Learner Master Plan, K-12 Dual Language Program Model currently serving 1300 students, VUSD Multilingual Recognition Seals for graduating seniors, and Plaza Comunitaria adult literacy program offered in partnership with the Mexican Consulate.

Resources are budgeted to support actions and services at both the district and school site levels. Expected annual measurable outcomes are spelled out for each goal area to maintain focus on the impact of this plan. The Annual Update from 2015-16 reports the progress toward the expected annual outcomes from the prior year LCAP along with changes in the current plan resulting from this analysis.

LEA: Ventura Unified

Contact: Dr Michael Babb, Superintendent, michael.babb@venturausd.org, (805)641-5000

LCAP Year: 2016-17

Local Control and Accountability plan and Annual Update Template

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The Local Control and Accountability Plan (LCAP) and Annual Update Template shall be used to provide details regarding local educational agencies' (LEAs) actions and expenditures to support pupil outcomes and overall performance pursuant to Education Code sections 52060, 52066, 47605, 47605.5, and 47606.5. The LCAP and Annual Update Template must be completed by all LEAs each year.

For school districts, pursuant to Education Code section 52060, the LCAP must describe, for the school district and each school within the district, goals and specific actions to achieve those goals for all pupils and each subgroup of pupils identified in Education Code section 52052, including pupils with disabilities, for each of the state priorities and any locally identified priorities.

For county offices of education, pursuant to Education Code section 52066, the LCAP must describe, for each county office of educationoperated school and program, goals and specific actions to achieve those goals for all pupils and each subgroup of pupils identified in Education Code section 52052, including pupils with disabilities, who are funded through the county office of education Local Control Funding Formula as identified in Education Code section 2574 (pupils attending juvenile court schools, on probation or parole, or mandatorily expelled) for each of the state priorities and any locally identified priorities. School districts and county offices of education may additionally coordinate and describe in their LCAPs services provided to pupils funded by a school district but attending county-operated schools and programs, including special education programs.

Charter schools, pursuant to Education Code sections 47605, 47605.5, and 47606.5, must describe goals and specific actions to achieve those goals for all pupils and each subgroup of pupils identified in Education Code section 52052, including pupils with disabilities, for each of the state priorities as applicable and any locally identified priorities. For charter schools, the inclusion and description of goals for state priorities in the LCAP may be modified to meet the grade levels served and the nature of the programs provided, including modifications to reflect only the statutory requirements explicitly applicable to charter schools in the Education Code.

The LCAP is intended to be a comprehensive planning tool. Accordingly, in developing goals, specific actions, and expenditures, LEAs should carefully consider how to reflect the services and related expenses for their basic instructional program in relationship to the state priorities. LEAs may reference and describe actions and expenditures in other plans and funded by a variety of other fund sources when detailing goals, actions, and expenditures related to the state and local priorities. LCAPs must be consistent with school plans submitted pursuant to Education Code section 64001. The information contained in the LCAP, or annual update, may be supplemented by information contained in other plans (including the LEA plan pursuant to Section 1112 of Subpart 1 of Part A of Title I of Public Law 107-110) that are incorporated or referenced as relevant in this document.

For each section of the template, LEAs shall comply with instructions and should use the guiding questions as prompts (but not limits) for completing the information as required by statute. Guiding questions do not require separate narrative responses. However, the narrative response and goals and actions should demonstrate each guiding question was considered during the development of the plan. Data referenced in the LCAP must be consistent with the school accountability report card where appropriate. LEAs may resize pages or attach additional pages as necessary to facilitate completion of the LCAP.

State Priorities

The state priorities listed in Education Code sections 52060 and 52066 can be categorized as specified below for planning purposes, however, school districts and county offices of education must address each of the state priorities in their LCAP. Charter schools must address the priorities in Education Code section 52060(d) that apply to the grade levels served, or the nature of the program operated, by the charter school.

A. Conditions of Learning:

Basic: degree to which teachers are appropriately assigned pursuant to Education Code section 44258.9, and fully credentialed in the subject areas and for the pupils they are teaching; pupils have access to standards-aligned instructional materials pursuant to Education Code section 60119; and school facilities are maintained in good repair pursuant to Education Code section 17002(d). (Priority 1)

Implementation of State Standards: implementation of academic content and performance standards and English language development standards adopted by the state board for all pupils, including English learners. (Priority 2)

Course access: pupil enrollment in a broad course of study that includes all of the subject areas described in Education Code section 51210 and subdivisions (a) to (i), inclusive, of Section 51220, as applicable. (Priority 7)

Expelled pupils (for county offices of education only): coordination of instruction of expelled pupils pursuant to Education Code section 48926. (Priority 9)

Foster youth (for county offices of education only): coordination of services, including working with the county child welfare agency to share information, responding to the needs of the juvenile court system, and ensuring transfer of health and education records. (Priority 10)

B. Pupil Outcomes:

Pupil achievement: performance on standardized tests, score on Academic Performance Index, share of pupils that are college and career ready, share of English learners that become English proficient, English learner reclassification rate, share of pupils that pass Advanced Placement exams with 3 or higher, share of pupils determined prepared for college by the Early Assessment Program. (Priority 4)

Other pupil outcomes: pupil outcomes in the subject areas described in Education Code section 51210 and subdivisions (a) to (i), inclusive, of Education Code section 51220, as applicable. (Priority 8)

C. Engagement:

Parental involvement: efforts to seek parent input in decision making at the district and each schoolsite, promotion of parent participation in programs for unduplicated pupils and special need subgroups. (Priority 3)

Pupil engagement: school attendance rates, chronic absenteeism rates, middle school dropout rates, high school dropout rates, high school graduations rates. (Priority 5)

School climate: pupil suspension rates, pupil expulsion rates, other local measures including surveys of pupils, parents and teachers on the sense of safety and school connectedness. (Priority 6)

Section 1: Stakeholder Engagement

Meaningful engagement of parents, pupils, and other stakeholders, including those representing the subgroups identified in Education Code section 52052, is critical to the LCAP and budget process. Education Code sections 52060(g), 52062 and 52063 specify the minimum requirements for school districts; Education Code sections 52066(g), 52068 and 52069 specify the minimum requirements for county offices of education, and Education Code section 47606.5 specifies the minimum requirements for charter schools. In addition, Education Code section 48985 specifies the requirements.

Instructions: Describe the process used to consult with parents, pupils, school personnel, local bargaining units as applicable, and the community and how this consultation contributed to development of the LCAP or annual update. Note that the LEA's goals, actions, services and expenditures related to the state priority of parental involvement are to be described separately in Section 2. In the annual update boxes, describe the stakeholder involvement process for the review, and describe its impact on, the development of the annual update to LCAP goals, actions, services, and expenditures.

Guiding Questions:

- How have applicable stakeholders (e.g., parents and pupils, including parents of unduplicated pupils and unduplicated pupils identified in Education Code section 42238.01; community members; local bargaining units; LEA personnel; county child welfare agencies; county office of education foster youth services programs, court-appointed special advocates, and other foster youth stakeholders; community organizations representing English learners; and others as appropriate) been engaged and involved in developing, reviewing, and supporting implementation of the LCAP?
- 2) How have stakeholders been included in the LEA's process in a timely manner to allow for engagement in the development of the LCAP?
- 3) What information (e.g., quantitative and qualitative data/metrics) was made available to stakeholders related to the state priorities and used by the LEA to inform the LCAP goal setting process? How was the information made available?
- 4) What changes, if any, were made in the LCAP prior to adoption as a result of written comments or other feedback received by the LEA through any of the LEA's engagement processes?
- 5) What specific actions were taken to meet statutory requirements for stakeholder engagement pursuant to Education Code sections 52062, 52068, and 47606.5, including engagement with representatives of parents and guardians of pupils identified in Education Code section 42238.01?
- 6) What specific actions were taken to consult with pupils to meet the requirements 5 CCR 15495(a)?
- 7) How has stakeholder involvement been continued and supported? How has the involvement of these stakeholders supported improved outcomes for pupils, including unduplicated pupils, related to the state priorities?

Involvement Process	Impact on LCAP

 District Advisory Groups: A. VUSD LCAP Advisory Committee including parent representatives for English Learners, low-income foster youth, and students with disabilities; secondary students; representatives of local bargaining units district personnel (classified and certificated staff); and community representatives met to review goals, actions and initial outcomes (10/14/15, 1/20/16, 3/16/16). B. Superintendent's Parent Advisory Committee (9/1/15 & 4/5/16 to review goals and initial outcomes) C. K-12 Principals' Collaboration and Support Meetings with Superintendent and District Support Staff on 9/21/15, 10/12/15, 11/16/15, 1/11/16, 2/8/16, 3/14/16,4/18/16 and 5/15/16 to review goals, discuss implementation, monitor metrics and recommend adjustments. D. District English Learner Advisory Committee - Meeting to review goals, discuss implementation, monitor progress and recommend adjustments on 10/8/15, 11/12/15, 12/10/15, 1/14/16, 2/4/16, 3/10/16, 	All major groups were noticed of LCAP work and given opportunities to participate in the review of progress and LCAP update. Notice was provided via U.S. mail, e-mail, district website, principal's invitations to student representatives, auto-dialer invites, staff meetings, ELAC and DELAC meetings, staff meetings, meetings with union representatives, Superintendent's Parent Advisory committee and other site/district meetings. Childcare and translation support were provided whenever appropriate. Stakeholders reviewed progress towards LCAP implementation and available metrics. Input from the stakeholders and community highlighted specific needs and guided the revision of the LCAP. Our goals were reduced from a total of six to five by including the activities from Goal 3 (Increase graduation rates and decrease dropout rates) in Goal 2 (Increase Student Achievement). Some activities have also been modified to reflect stakeholder input and other factors Goal #1 –California State Standards and Next Generation Science Standards (NGSS)
 4/14/16 and Advisory Report to Board of Education on 4/26/16. E. Foster Parent Advisory Committee - 2/17/16, 2/18/16, 2/24/16, 2/25/16 at various convenient district sites. F. Migrant Education Parent Advisory Committee - Quarterly meetings to review progress and advise on services. 	communication, summer intervention support and district translation needs.(Activity 1.21)
 G. English Learner Coordinating Council - 9/15/15, 10/13/15, 1/19/16, and 3/15/16 to review English Learner outcomes, review progress towards LCAP goals and recommend modifications. H. Other groups involved who reviewed progress data and provided input are the community, students and union representatives. Written responses from the superintendent - There were no requests for written responses on comments from stakeholder groups. School Site Stakeholder Groups: 	 Goal #2-Increase Student Achievement Teacher Liaison network for general education and special education teachers (Activity 2.3) Transportation for summer school to provide equitable access (Activity 2.8) Intervention support for K-5 students needing additional assistance in English Language Arts and Mathematics (Activities 2.13 and 2.14) Progress monitoring and instructional support for English Language Development (Activity 2.15) Garden-based learning in NGSS and California State Standards (Activity 2.19)

 School Site Council - Regular meetings scheduled at each site to review implementation and metrics and coordinate LCAP with school site plans. English Learner Advisory Committees - Six meetings each year to coordinate with DELAC schedule to review student progress and advise on modifications and align VUSD EL Master Plan with LCAP. Other Stakeholder Groups: VUSD Board of Education – Ongoing communication between superintendent and Board of Education via "Friday Letter to the Board". Public Hearing and budget review/adoption - June 14 and 28, 2016 Executive Cabinet –Weekly updates on implementation and review of metrics. Educational Services Division Leaders – Monthly director/coordinator meetings and individual department discussions for implementation, development/review of metrics. 	 Additional administrative support for low-income student success at continuation high school (Activity 2.20) Goal #3-Increase Graduation Rates/Decrease Dropout Rate - incorporated into Goal 2 Goal #4-Increase Student Connectedness Professional development opportunities for VUSD Counselors' Foundation Committee (Activity 3.4) Indian Education cultural awareness and college/career activities for eligible Indian Education students (Activity 3.8) Teen parent support for childcare to provide equitable access to high school education (Activity 3.9) Goal #5-Increase Family Involvement Childcare and translation support to reduce barriers for English Learner parent/family involvement in district and site activities (Activities 4.3 and 4.4) Sheridan Way Family Center services for westside Ventura community low-income, Hispanic, English Learner families (Activity 4.10) Family liaisons and supplemental office staff support for English Learner and low-income families (Activity 4.11)
	 Goal #6– Provide Appropriate School Facilities to Enhance and Maximize Learning Opportunities New facility inspection tool needed that works best for VUSD.
Annual Update:	Annual Update:
 High school students served as members on the LCAP Advisory committee along with representative parents, staff, community members and union representatives in 2015-16. Available current data related to LCAP metrics were shared with the LCAP Advisory Committee and other stakeholder groups starting in October, 2015. A coordinated schedule of stakeholder meetings (LCAP Advisory, English Learner Coordinating Council, DELAC/ELAC, K-12 Principals, Superintendent's Parent Advisory Committee, Board of Education) was implemented in 2015-16 to promote more 	 Data collected, classroom observations and inventories of available curriculum indicate that VUSD schools are at the early stages of implementation of state standards in most content areas. Additional standards-based materials and professional development are needed in all content areas at most grade levels. Baseline CAASPP Results from the 2015 administration of the SBAC at grades 3,4,5,6, 7 8 and 11 in ELA and Mathematics indicate stronger performance in ELA than Mathematics overall

consistent and coordinated opportunities for data review and involvement.

- A district schedule for data collection on metrics reported for student groups (English Learners, Low Income, Foster Youth) was utilized.
- Translation support and childcare is provided for all LCAP Advisory Committee meetings and other stakeholder groups (as needed).

groups except the RFEP group at some grades Scores for low-income students are usually consistent with Hispanic group scores.

- EL results on 2014-15 CELDT indicate progress in the percentage of students making annual progress in learning English and in attaining the English proficient level on the CELDT
- 2014 Four-Year Cohort High School Graduation Rates for ALL students remain strong (92%) with gaps for Hispanic (89%), EL (72%), low-income (85%) and students with disabilities (77%).
- Attendance rates are strong at all grade spans with increases at K-5, and 6-8.
- Suspension and Expulsion rates continued to go down in 2015. However, Hispanic males continue to be overrepresented in suspensions.
- California Healthy Kids Survey (CHKS) responses from 2013/14 students in grades 7,9, and 11 indicate a continued need to focus on student connectedness and specifically Hispanic students' experiences of school connectedness, caring relationships with adults and high expectations by adults.
- All sites passed their site inspections to guarantee appropriate school facilities.
- The stakeholder groups confirmed that our LCAP goals are still appropriate with the consolidation of original goals 3 and 4.
- Modifications in actions reflect improvements to increase positive outcomes for students.
- Recently-adopted standards-based curriculum for ELA at grades K-5 and Mathematics at grades 6-8 will provide essential materials for teachers to implement standards-based instruction for all students in these content areas.
- New emphasis is placed on implementing a consistent intervention program at grades K-5 to promote elementarylevel academic success as a foundation for future grades.
- Resources are committed to increasing communication and family involvement through translation support and childcare.
- VUSD LCAP Public Hearing June 14, 2016
- VUSD Board of Education meeting request for adoption of LCAP - June 28, 2016

Section 2: Goals, Actions, Expenditures, and Progress Indicators

Instructions:

All LEAs must complete the LCAP and Annual Update Template each year. The LCAP is a three-year plan for the upcoming school year and the two years that follow. In this way, the program and goals contained in the LCAP align with the term of a school district and county office of education budget and multiyear budget projections. The Annual Update section of the template reviews progress made for each stated goal in the school year that is coming to a close, assesses the effectiveness of actions and services provided, and describes the changes made in the LCAP for the next three years that are based on this review and assessment.

Charter schools may adjust the table below to align with the term of the charter school's budget that is submitted to the school's authorizer pursuant to Education Code section 47604.33.

For school districts, Education Code sections 52060 and 52061, for county offices of education, Education Code sections 52066 and 52067, and for charter schools, Education Code section 47606.5 require(s) the LCAP to include a description of the annual goals, for all pupils and each subgroup of pupils, to be achieved for each state priority as defined in 5 CCR 15495(i) and any local priorities; a description of the specific actions an LEA will take to meet the identified goals; a description of the expenditures required to implement the specific actions; and an annual update to include a review of progress towards the goals and describe any changes to the goals.

To facilitate alignment between the LCAP and school plans, the LCAP shall identify and incorporate school-specific goals related to the state and local priorities from the school plans submitted pursuant to Education Code section 64001. Furthermore, the LCAP should be shared with, and input requested from, schoolsite-level advisory groups, as applicable (e.g., schoolsite councils, English Learner Advisory Councils, pupil advisory groups, etc.) to facilitate alignment between school-site and district-level goals and actions. An LEA may incorporate or reference actions described in other plans that are being undertaken to meet the goal.

Using the following instructions and guiding questions, complete a goal table (see below) for each of the LEA's goals. Duplicate and expand the fields as necessary.

Goal: Describe the goal:

When completing the goal tables, include goals for all pupils and specific goals for schoolsites and specific subgroups, including pupils with disabilities, both at the LEA level and, where applicable, at the schoolsite level. The LEA may identify which schoolsites and subgroups have the same goals, and group and describe those goals together. The LEA may also indicate those goals that are not applicable to a specific subgroup or schoolsite.

Related State and/or Local Priorities: Identify the state and/or local priorities addressed by the goal by placing a check mark next to the

applicable priority or priorities. The LCAP must include goals that address each of the state priorities, as defined in 5 CCR 15495(i), and any additional local priorities; however, one goal may address multiple priorities.

Identified Need: Describe the need(s) identified by the LEA that this goal addresses, including a description of the supporting data used to identify the need(s).

Schools: Identify the schoolsites to which the goal applies. LEAs may indicate "all" for all schools, specify an individual school or a subset of schools, or specify grade spans (e.g., all high schools or grades K-5).

Applicable Pupil Subgroups: Identify the pupil subgroups as defined in Education Code section 52052 to which the goal applies, or indicate "all" for all pupils.

Expected Annual Measurable Outcomes: For each LCAP year, identify and describe specific expected measurable outcomes for all pupils using, at minimum, the applicable required metrics for the related state priorities. Where applicable, include descriptions of specific expected measurable outcomes for schoolsites and specific subgroups, including pupils with disabilities, both at the LEA level and at the schoolsite level.

The metrics used to describe the expected measurable outcomes may be quantitative or qualitative, although the goal tables must address all required metrics for every state priority in each LCAP year. The required metrics are the specified measures and objectives for each state priority as set forth in Education Code sections 52060(d) and 52066(d). For the pupil engagement priority metrics, LEAs must calculate the rates specified in Education Code sections 52060(d)(5)(B), (C), (D) and (E) as described in the Local Control Accountability Plan and Annual Update Template Appendix, sections (a) through (d).

Actions/Services: For each LCAP year, identify all annual actions to be performed and services provided to meet the described goal. Actions may describe a group of services that are implemented to achieve the identified goal.

Scope of Service: Describe the scope of each action/service by identifying the schoolsites covered. LEAs may indicate "all" for all schools, specify an individual school or a subset of schools, or specify grade spans (e.g., all high schools or grades K-5). If supplemental and concentration funds are used to support the action/service, the LEA must identify if the scope of service is districtwide, schoolwide, countywide, or charterwide.

Pupils to be served within identified scope of service: For each action/service, identify the pupils to be served within the identified scope of service. If the action to be performed or the service to be provided is for all pupils, place a check mark next to "ALL."

For each action and/or service to be provided above what is being provided for all pupils, place a check mark next to the applicable unduplicated pupil subgroup(s) and/or other pupil subgroup(s) that will benefit from the additional action, and/or will receive the

additional service. Identify, as applicable, additional actions and services for unduplicated pupil subgroup(s) as defined in Education Code section 42238.01, pupils redesignated fluent English proficient, and/or pupils subgroup(s) as defined in Education Code section 52052.

Budgeted Expenditures: For each action/service, list and describe budgeted expenditures for each school year to implement these actions, including where those expenditures can be found in the LEA's budget. The LEA must reference all fund sources for each proposed expenditure. Expenditures must be classified using the California School Accounting Manual as required by Education Code sections 52061, 52067, and 47606.5.

Guiding Questions:

- 1) What are the LEA's goal(s) to address state priorities related to "Conditions of Learning"?
- 2) What are the LEA's goal(s) to address state priorities related to "Pupil Outcomes"?
- 3) What are the LEA's goal(s) to address state priorities related to parent and pupil "Engagement" (e.g., parent involvement, pupil engagement, and school climate)?
- 4) What are the LEA's goal(s) to address any locally-identified priorities?
- 5) How have the unique needs of individual schoolsites been evaluated to inform the development of meaningful district and/or individual schoolsite goals (e.g., input from site level advisory groups, staff, parents, community, pupils; review of school level plans; in-depth school level data analysis, etc.)?
- 6) What are the unique goals for unduplicated pupils as defined in Education Code sections 42238.01 and subgroups as defined in section 52052 that are different from the LEA's goals for all pupils?
- 7) What are the specific expected measurable outcomes associated with each of the goals annually and over the term of the LCAP?
- 8) What information (e.g., quantitative and qualitative data/metrics) was considered/reviewed to develop goals to address each state or local priority?
- 9) What information was considered/reviewed for individual schoolsites?
- 10) What information was considered/reviewed for subgroups identified in Education Code section 52052?
- 11) What actions/services will be provided to all pupils, to subgroups of pupils identified pursuant to Education Code section 52052, to specific schoolsites, to English learners, to low-income pupils, and/or to foster youth to achieve goals identified in the LCAP?
- 12) How do these actions/services link to identified goals and expected measurable outcomes?
- 13) What expenditures support changes to actions/services as a result of the goal identified? Where can these expenditures be found in the LEA's budget?

GOAL:		Related State and/or Local Priorities: X
	Goal 1: Implementation of California State Standards- Fully support the implementation of the California State Standards in all classrooms.	^I 1 X 2 _3 X 4 _5 _6 _7 _8 Local: IN/A

Identified Need:		als The district	red across the district in every classroom. Not all class needs to maintain well-trained credentialed teachers, neless Youth.	
Goal Applies to:	Schools: All Grades: All Applicable Pupil Subgroups: All			
		LCAP Y	(ear 1	
Expected Annual Measurable Outcomes:	California State Standards.	ent will be prov	east 2 times a year to provide strategies on implemen vided at least 2 times a year to address the needs of E credentials K-12.	C C
	Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Standards and Ne 1.1 At grades K - 5 support Language Development and N general education a 1.2 At grades 6 - 12 meetings for <u>all</u> ger improve teacher eff and NGSS. 1.3 Teacher and ac state conferences - release/substitute t in ELA/ELD, Math a 1.4 Continue .5 BT	Arts/English Language Mathematics per grade level for and SAI teachers. 2, at least two facilitated collaboration heral education and SAI teachers to fectiveness in State Content Standards dministrator attendance at local and registration fees, travel expenses and ime to improve instructional strategies		X All 	1.1 Provide grade level district collaboration meetings Educator Effectiveness Block Grant Est. Cost: \$179,800 subs 1.2 Quarterly facilitated collaboration time Educator Effectiveness Block Grant Est. Cost: \$84,000

professional development days each school year for secondary PE teachers in addition to regular inservice days to collaborate regarding implementation of California DE standards and receive support from district DE export	1.3 Conference Costs
PE standards and receive support from district PE expert.	Educator Effectiveness Block Grant
	Est. Cost: \$20,500
	1.4 Cont. 5 BTSA Special Ed.
	Support provider Unrestricted Est. Cost: \$51,600
	1.5 PE Network Substitutes and Facilitator Stipend
	Unrestricted General Fund
	Est. Cost: \$6,000

 Provide instructional materials and equipment that support California State Standards and NGSS. 1.6 Implement 3-year plan for NGSS materials, equipment and consumables that corresponds to NGSS implementation at all grade levels. 1.7 Provide standards-aligned K-5 core curriculum for English and Spanish Language Arts and English Language Development (K-5) 1.8 Provide standards-aligned core curriculum for Mathematics (grades 6 - 8) 	LEA-wide Grades: All	NativeHispanic or LatinoTwo or More Races _ Low Income PupilsRedesignated fluent English proficientAsianNative Hawaiian or Pacific IslanderEnglish LearnersBlack or African AmericanFilipinoWhiteStudents with DisabilitiesHomeless Other	1.6 NGSS Materials Instructional Materials Est. Cost: \$25,000 1.7 K-5 Core curriculum One Time Funds Est. Cost: \$2,500,000 1.7 K-5 Spanish Language Arts core Est. Cost: \$168,830 1.8 Gr. 6 - 8 Core Curriculum Instructional Materials Unrestricted Lottery Est. Cost: \$500,000
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 Promote bilingualism for English Learners and Reclassified students at all grade levels. 1.9 Provide one release day for the Site Leadership Teams to explore resources, visit model schools and develop VUSD recognition program to honor 8th grade students who are bilingual and biliterate. 	Elementary Schools Grades: TK, K, 1st, 2nd, 3rd, 4th, 5th	All 	1.9 One release day for the Site Leadership Team Unrestricted Est. Cost: \$9,700 for subs
Continue to implement VUSD Technology Implementation Plan to ensure that every classroom has the technology available to integrate technology in instruction as identified in the California State Standards and NGSS 1.10 Decrease student to electronic device ratio from 13:1 to 8: 1 in general education classes and from 8:1 to 4:1 for special education classrooms. 1.11 Computer repair technician at De Anza Academy of Technology and the Arts	LEA-wide Grades: All	X All 	1.10 Technology Restricted Parcel Tax Est. Cost: \$200,000 Unrestricted One Time Funds Est. Cost: \$250,000 1.11 Computer Tech Unrestricted Est. Cost: \$68,800

Provide professional development in the area of technology integration into instruction 1.12 Continue funding two district-wide Technology Integration Teachers on Special Assignment 1.13 Site Technology Mentors train staff at all sites to integrate technology with instruction 1.14 SAMRai – Professional Development model to train 60 teachers in technology tools for lesson Planning	LEA-wide Grades: All	X All Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other	1.12 2.0 FTE Technology CCSS Integration Specialists Unrestricted/Titl e I/Title II Est. Cost: \$195,000 1.13 Technology Mentors Unrestricted Est. Cost: \$500 per tech mentor x 33 =\$19,250 1.14 Professional Dev. SAMRai Unrestricted Est. Cost: \$24,100 (subs)
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1.15 Implement Ventura County (VC) Innovates to maximize available resources, expand career pathway opportunities for all students. Maintain district-wide CTE Coordinator and support staff and utilize the expertise of the Director of Multilingual and Multicultural Education and the Foster Youth Coordinator to identify and recruit English Learners and Foster Youth for CTE pathways. 1.16 Implement district plan to provide necessary consumable materials for CTE Courses.	LEA-wide Grades: All	English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other	1.15 CTE Coordinator Salary, clerical support, supplies, professional development Unrestricted Est. Cost: \$182,000 VACE Scholarships for CTE program Est. Cost: \$16,000 1.16 CTE consumables Unrestricted general fund Est. Cost: \$57,000
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Resources for Secondary Libraries 1.17 GALE or EBSCO Library Resources Data base license for all secondary students 1.18 On-line and web-based resources to support and improve student writing.	Secondary Level Grades: 6th, 7th, 8th, 9th, 10th, 11th, 12th	X All 	1.17 One year license Unrestricted Est. Cost: \$25,000 1.18 On-line resources Unrestricted Est. Cost: \$15,000
VUSD Multiingual and Multicultural Education Department 1.20 VUSD Director of Multilingual and Multicultural Education and support staff provide direction to Pre-K through grade 12 administrators, teachers and paraeducators to implement the VUSD board-adopted Master Plan for English Learners. Services include support for English Learner Advisory Committees, ELD curriculum implementation, use of student data to guide instructional services, staffing, multilingual recognition, best practices including dual language program design, managing resources, parent education, and Pre-K through twelve English Learner program articulation, 1.21 Classified staff provide support for DELAC, home school communication, summer intervention support and district translation services.	All Grades: All	_ All Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other	1.19 Multilingual/Mult icultural Department Unrestricted funds Est. Cost: \$455,100 1.20 Translation Support (3 FTE) Unrestricted funds Est. Cost: \$182,950

 Professional Development Opportunties to Support English Learner Instruction 1.21 Support for teacher and administrator attendance at local and state conferences, including Ventura and State CABE, with registration fees, travel expenses and release/substitute time specifically to improve instructional strategies and program design for English Learners. 1.22 Stipends for K-12 teacher liaisons from all schools to participate in monthly district-wide English Learner Liaison Network meetings with Director of Multilingual/Multicultural Education and district support staff. 1.23 Quarterly facilitated paraeducator meetings for K-12 staff serving English Learner students with focus on California content standards in ELA/ELD and mathematics. 	All Grades: All	All 	1.21 EL conference attendance Unrestricted Est. Cost: \$25,000 1.22 EL Liaison stipends Unrestricted Est. Cost: \$4,660	
1.24 COGAT instrument to be purchased to better identify gifted English Learner and low-income students.	All Grades: All	All 	1.24 COGAT Unrestricted funds Est. Cost: \$12,000	
Expected Annual				
 Measurable Outcomes: Professional development will be provided at least 2 times a year to provide strategies on implementing K-12 California State Standards. Specific Professional development will be provided at least 2 times a year to address the needs of English Learners. Teacher assignments will ensure appropriate credentials K-12. 				

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
 Professional development in all State Content Standards and Next Generation Science Standards 1.1 At grades K - 5, two district collaboration meetings to support Language Arts/English Language Development and Mathematics per grade level for general education and SAI teachers. 1.2 At grades 6 - 12, at least two facilitated collaboration meetings for <u>all</u> general education and SAI teachers to improve teacher effectiveness in State Content Standards and NGSS. 1.3 Teacher and administrator attendance at local and state conferences - registration fees, travel expenses and release/substitute time to improve instructional strategies in ELA/ELD, Math and NGSS. 1.4 Continue .5 BTSA Special Education Support provider 1.5 PE Network for Secondary Teachers - Two professional development days each school year for secondary PE teachers in addition to regular inservice days to collaborate regarding implementation of California PE standards and receive support from district PE expert. 		X All 	1.1 Provide grade level district collaboration meetings Educator Effectiveness Block Grant Est. Cost: \$179,800 subs 1.2 Quarterly facilitated collaboration time Educator Effectiveness Block Grant Est. Cost: \$84,000 1.3 Conference Costs Educator Effectiveness Block Grant Est. Cost: \$20,500 1.4 Cont. 5 BTSA Special Ed. Support provider Unrestricted Est. Cost: \$51,600

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1.5 PE Network Substitutes and Facilitator Stipend
Unrestricted General Fund
Est. Cost: \$6,000

Provide instructional materials and equipment that support California State Standards and NGSS. 1.6 Implement 3-year plan for NGSS materials, equipment and consumables that corresponds to NGSS implementation at all grade levels. 7 Provide standards-aligned K-5 core curriculum for English and Spanish Language Arts and English Language Development (K-5) 1.8 Provide standards-aligned core curriculum for Mathematics (grades 6 - 8) 	LEA-wide Grades: All	Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other	1.6 NGSS Materials Instructional Materials Est. Cost: \$25,000 1.7 K-5 Core curriculum One Time Funds Est. Cost: \$2,500,000 1.7 K-5 Spanish Language Arts core Est. Cost: \$168,830 1.8 Gr. 6 - 8 Core Curriculum Instructional Materials Unrestricted Lottery Est. Cost: \$500,000
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 Promote bilingualism for English Learners and Reclassified students at all grade levels. 1.9 Provide one release day for the Site Leadership Teams to explore resources, visit model schools and develop VUSD recognition program to honor 8th grade students who are bilingual and biliterate. 	Elementary Schools Grades: TK, K, 1st, 2nd, 3rd, 4th, 5th	_ All Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils X Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other	1.9 One release day for the Site Leadership Team Unrestricted Est. Cost: \$9,700 for subs
Continue to implement VUSD Technology Implementation Plan to ensure that every classroom has the technology available to integrate technology in instruction as identified in the California State Standards and NGSS 1.10 Decrease student to electronic device ratio from 13:1 to 8: 1 in general education classes and from 8:1 to 4:1 for special education classrooms. 1.11 Computer repair technician at De Anza Academy of Technology and the Arts	LEA-wide Grades: All	X All Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other	1.10 Technology Restricted Parcel Tax Est. Cost: \$200,000 Unrestricted One Time Funds Est. Cost: \$250,000 1.11 Computer Tech Unrestricted Est. Cost: \$68,800

Provide professional development in the area of technology integration into instruction 1.12 Continue funding two district-wide Technology Integration Teachers on Special Assignment 1.13 Site Technology Mentors train staff at all sites to integrate technology with instruction 1.14 SAMRai – Professional Development model to train 60 teachers in technology tools for lesson Planning	LEA-wide Grades: All	X All Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other	1.12 2.0 FTE Technology CCSS Integration Specialists Unrestricted/Titl e I/Title II Est. Cost: \$195,000 1.13 Technology Mentors Unrestricted Est. Cost: \$500 per tech mentor x 33 =\$19,250 1.14 Professional Dev. SAMRai Unrestricted Est. Cost: \$24,100 (subs)
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1.15 Implement Ventura County (VC) Innovates to maximize available resources, expand career pathway opportunities for all students. Maintain district-wide CTE Coordinator and support staff and utilize the expertise of the Director of Multilingual and Multicultural Education and the Foster Youth Coordinator to identify and recruit English Learners and Foster Youth for CTE pathways. 1.16 Implement district plan to provide necessary consumable materials for CTE Courses.	LEA-wide Grades: All	English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other	1.15 CTE Coordinator Salary, clerical support, supplies, professional development Unrestricted Est. Cost: \$182,000 VACE Scholarships for CTE program Est. Cost: \$16,000 1.16 CTE consumables Unrestricted general fund Est. Cost: \$57,000
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Resources for Secondary Libraries 1.17 GALE or EBSCO Library Resources Data base license for all secondary students 1.18 On-line and web-based resources to support and improve student writing.	Secondary Level Grades: 6th, 7th, 8th, 9th, 10th, 11th, 12th	X All Foster Youth American Indian or Alaska Native Hispanic or Latino Two or More Races Low Income Pupils Redesignated fluent English proficient Asian Native Hawaiian or Pacific Islander English Learners Black or African American Filipino White Students with Disabilities Homeless Other	1.17 One year license Unrestricted Est. Cost: \$25,000 1.18 On-line resources Unrestricted Est. Cost: \$15,000
 VUSD Multiingual and Multicultural Education Department 1.20 VUSD Director of Multilingual and Multicultural Education and support staff provide direction to Pre-K through grade 12 administrators, teachers and paraeducators to implement the VUSD board-adopted Master Plan for English Learners. Services include support for English Learner Advisory Committees, ELD curriculum implementation, use of student data to guide instructional services, staffing, multilingual recognition, best practices including dual language program design, managing resources, parent education, and Pre-K through twelve English Learner program articulation, 1.21 Classified staff provide support for DELAC, home school communication, summer intervention support and district translation services. 	All Grades: All	_ All 	1.19 Multilingual/Mult icultural Department Unrestricted funds Est. Cost: \$455,100 1.20 Translation Support (3 FTE) Unrestricted funds Est. Cost: \$182,950

 Professional Development Opportunties to Support English Learner Instruction 1.21 Support for teacher and administrator attendance at local and state conferences, including Ventura and State CABE, with registration fees, travel expenses and release/substitute time specifically to improve instructional strategies and program design for English Learners. 1.22 Stipends for K-12 teacher liaisons from all schools to participate in monthly district-wide English Learner Liaison Network meetings with Director of Multilingual/Multicultural Education and district support staff. 1.23 Quarterly facilitated paraeducator meetings for K-12 staff serving English Learner students with focus on California content standards in ELA/ELD and mathematics. 	All Grades: All	All 	1.21 EL conference attendance Unrestricted Est. cost: \$25,000 1.22 EL Liaison stipends Unrestricted Est. cost: \$4,660
1.24 COGAT instrument to be purchased to better identify gifted English Learner and low-income students.	All Grades: All	_ All 	1.24 COGAT Unrestricted funds Est. Cost: \$12,000
	LCAP	rear 3	
California State Standards.	ent will be prov	east 2 times a year to provide strategies on implement vided at least 2 times a year to address the needs of E credentials K-12.	-

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
 Professional development in all State Content Standards and Next Generation Science Standards 1.1 At grades K - 5, two district collaboration meetings to support Language Arts/English Language Development and Mathematics per grade level for general education and SAI teachers. 1.2 At grades 6 - 12, at least two facilitated collaboration meetings for all general education and SAI teachers to improve teacher effectiveness in State Content Standards and NGSS. 1.3 Teacher and administrator attendance at local and state conferences - registration fees, travel expenses and release/substitute time to improve instructional strategies in ELA/ELD, Math and NGSS. 1.4 Continue .5 BTSA Special Education Support provider 1.5 PE Network for Secondary Teachers - Two professional development days each school year for secondary PE teachers in addition to regular inservice days to collaborate regarding implementation of California PE standards and receive support from district PE expert. 		X All 	1.1 Provide grade level district collaboration meetings Educator Effectiveness Block Grant Est. Cost: \$179,800 subs 1.2 Quarterly facilitated collaboration time Educator Effectiveness Block Grant Est. Cost: \$84,000 1.3 Conference Costs Educator Effectiveness Block Grant Est. Cost: \$20,500 1.4 Cont. 5 BTSA Special Ed. Support provider Unrestricted Est. Cost: \$51,600

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1.5 PE Network Substitutes and Facilitator Stipend
Unrestricted General Fund
Est. Cost: \$6,000

 Provide instructional materials and equipment that support California State Standards and NGSS. 1.6 Implement 3-year plan for NGSS materials, equipment and consumables that corresponds to NGSS implementation at all grade levels. 1.7 Provide standards-aligned K-5 core curriculum for English and Spanish Language Arts and English Language Development (K-5) 1.8 Provide standards-aligned core curriculum for Mathematics (grades 6 - 8) 	LEA-wide Grades: All	NativeHispanic or LatinoTwo or More Races _ Low Income PupilsRedesignated fluent English proficientAsianNative Hawaiian or Pacific IslanderEnglish LearnersBlack or African AmericanFilipinoWhiteStudents with DisabilitiesHomeless Other	1.6 NGSS Materials Instructional Materials Est. Cost: \$25,000 1.7 K-5 Core curriculum One Time Funds Est. Cost: \$2,500,000 1.7 K-5 Spanish Language Arts core Est. Cost: \$168,830 1.8 Gr. 6 - 8 Core Curriculum Instructional Materials Unrestricted Lottery Est. Cost: \$500,000
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Promote bilingualism for English Learners and Reclassified students at all grade levels. 1.9 Provide one release day for the Site Leadership Teams to explore resources, visit model schools and develop VUSD recognition program to honor 8th grade students who are bilingual and biliterate.	Elementary Schools Grades: TK, K, 1st, 2nd, 3rd, 4th, 5th	_ All 	1.9 One release day for the Site Leadership Team Unrestricted Est. Cost: \$9,700 for subs
Continue to implement VUSD Technology Implementation Plan to ensure that every classroom has the technology available to integrate technology in instruction as identified in the California State Standards and NGSS 1.10 Decrease student to electronic device ratio from 13:1 to 8: 1 in general education classes and from 8:1 to 4:1 for special education classrooms. 1.11 Computer repair technician at De Anza Academy of Technology and the Arts	LEA-wide Grades: All	X All 	1.10 Technology Restricted Parcel Tax Est. Cost: \$200,000 Unrestricted One Time Funds Est. Cost: \$250,000 1.11 Computer Tech Unrestricted Est. Cost: \$68,800

Provide professional development in the area of technology integration into instruction 1.12 Continue funding two district-wide Technology Integration Teachers on Special Assignment 1.13 Site Technology Mentors train staff at all sites to integrate technology with instruction 1.14 SAMRai – Professional Development model to train 60 teachers in technology tools for lesson Planning	LEA-wide Grades: All	Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other	1.12 2.0 FTE Technology CCSS Integration Specialists Unrestricted/Titl e I/Title II Est. Cost: \$195,000 1.13 Technology Mentors Unrestricted Est. Cost: \$500 per tech mentor x 33 =\$19,250 1.14 Professional Dev. SAMRai Unrestricted Est. Cost: \$24,100 (subs)
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Resources for Secondary Libraries 1.17 GALE or EBSCO Library Resources Data base license for all secondary students 1.18 On-line and web-based resources to support and improve student writing.	Secondary Level Grades: 6th, 7th, 8th, 9th, 10th, 11th, 12th	X All Foster YouthAmerican Indian or Alaska NativeHispanic or LatinoTwo or More RacesLow Income PupilsRedesignated fluent English proficientAsianNative Hawaiian or Pacific IslanderEnglish LearnersBlack or African AmericanFilipinoWhiteStudents with DisabilitiesHomeless Other	1.17 One year license Unrestricted Est. Cost: \$25,000 1.18 On-line resources Unrestricted Est. Cost: \$15,000
 VUSD Multiingual and Multicultural Education Department 1.20 VUSD Director of Multilingual and Multicultural Education and support staff provide direction to Pre-K through grade 12 administrators, teachers and paraeducators to implement the VUSD board-adopted Master Plan for English Learners. Services include support for English Learner Advisory Committees, ELD curriculum implementation, use of student data to guide instructional services, staffing, multilingual recognition, best practices including dual language program design, managing resources, parent education, and Pre-K through twelve English Learner program articulation, 1.21 Classified staff provide support for DELAC, home school communication, summer intervention support and district translation services. 	All Grades: All	Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless Other	1.19 Multilingual/Mult icultural Department Unrestricted funds Est. Cost: \$455,100 1.20 Translation Support (3 FTE) Unrestricted funds Est. Cost: \$182,950

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1.24 COGAT instrument to be purchased to better identify gifted English Learner and low-income students.	All Grades: All	_ All 	1.24 COGAT Unrestricted funds Est. Cost: \$12,000

	Student Achievement - Increase student achievement for all students, while reducing vement gaps for English Learners, Hispanic, Foster Youth, Iow-income and students bilities.				
Identified Need:	Significant gaps in student achievement exist for district English Learners, low-income, Hispanic and students with disabilities. There is a need to address these gaps through professional development, collaboration, intervention programs and equitable access to learning opportunities and resources.				
	Metrics: Standardized testing, course access and passage rates with C or higher, A-G enrollment and passage rates, English learners who become English proficient, English Learner (EL) reclassification rate, share of pupils passing Advanced Placement (AP) exam with score of 3 or higher, California High School Exit Exam (CAHSEE), graduation rate, dropout rate, EAP. API not applicable.				
Goal Applies to:	Schools: All Grades: All				
	Applicable Pupil Subgroups: All				
	LCAP Year 1				
Expected Annual Measurable Outcomes:	 English Language Arts: Percentage of students Meeting and/or Exceeding Standards in English Language Arts will show following increases for each group: ALL will increase by 3% from 50% to at least 53%; Hispanic will increase 5% from 34% to at least 39%; English Learner will increase 9% from 11% to at least 20%; low-income will increase 5% from 33% to at least 38%; students with disabilities will increase by 5% from 7% to at least 12%; as compared to CAASPP results from 2015. 				
	Mathematics:				
	 Percentage of students Meeting and/or Exceeding Standards in Mathematics will show following increases for each group: ALL will increase by 5% from 39% to at least 44%; Hispanic will increase by 7% from 26% to at least 33%; English Learner will increase by 9% from 11% to at least 20%; low-income will increase by 7% from 24% to at least 31%; students with disabilities will increase by 7% from 5% to at least 12%; as compared to CAASPP results from 2015. 				
	Meeting "a-g" Requirements:				

 Percentage of 4-Year Cohort that completed "a-g" requirements will show following increases for each group: ALL will increase by 3% from 35% to at least 38%; Hispanic will increase by 9% from 21% to at least 30%; Black or African American will increase by 9% from 29% to at least 38%; English Learner will increase by 8% from 2% to at least 10%; Iow-income will increase by 11% from 19% to at least 30%; students with disabilities will increase by 7% from 8% to at least 15%. English Proficiency for English Learners: English Learners in the "Less than 5 Years Cohort" who become proficient in English as measured by the CELDT will increase by 3% from 21% to 24%. English Learners in the "5 Years or More Cohort" who become proficient in English as measured by the CELDT will increase by 3% from 50.2% to 53.2%. English Learners redesignated as Fluent English Proficient: English Learners redesignated as FEP will increase by 4% from 8% to 12%. Percent of Students Who Passed an AP Exam with a Score of 3 or Higher will show the following increases by 30%; from 70% to at least 80%; Hispanic will increase by 9% from 71% to at least 80%; English Learners and the increase by 12% from 74% to at least 80%; How-income will increase by 9% from 71% to at least 80%; English Learner will increase by 2% from 78% to at least 80%; Iow-income will increase by 9% from 71% to at least 80%; English Learner will increase by 2% from 67% to at least 80%. Dropout Rates Maintain or decrease .3% Middle School Dropout rate Decrease High School Graduation rate each year by 2%, 2014-15 most recent report indicates 90.7% increase Spci.500 Graduation rate each year by 5%, 2014-15 most recent report indicates 90.7% increase Socio-Economically Disadvantage rate each year by 5%, 2014-15 most recent report indicates 77.7
 will increase by 3% from 35% to at least 38%; Hispanic will increase by 9% from 21% to at least 30%; Black or African American will increase by 9% from 29% to at least 38%; English Learner will increase by 8% from 2% to at least 10%; low-income will increase by 11% from 19% to at least 30%; students with disabilities will increase by 7% from 8% to at least 15%. English Proficiency for English Learners: English Learners in the "Less than 5 Years Cohort" who become proficient in English as measured by the CELDT will increase by 3% from 21% to 24%. English Learners in the "5 Years or More Cohort" who become proficient in English as measured by the CELDT will increase by 3% from 50.2% to 53.2%. English Learners Redesignated as Fluent English Proficient: English Learners redesignated as FEP will increase by 4% from 8% to 12%. Percent of Students Who Passed an AP Exam with a Score of 3 or Higher will show the following increases for student groups: ALL will increase by 6% from 74% to at least 80%; Hispanic will increase by 10% from 70% to at least 80%; Black or African American will increase by 2% from 78% to at least 80%; Iow-income will increase by 9% from 71% to at least 80%; Iow-income will increase by 9% from 78% to at least 80%; Find at 80%; Students with disabilities will increase by 13% from 67% to at least 80%; Iow-income will increase by 12% from 68% to at least 80%; Students with disabilities will increase by 13% from 67% to at least 80%; Dropout Rates Maintain or decrease .3% Middle School Dropout rate Decrease High School Dropout rate from 6.3 to 5.3, by at least 1% each year
 will increase by 3% from 35% to at least 38%; Hispanic will increase by 9% from 21% to at least 30%; Black or African American will increase by 9% from 29% to at least 38%; English Learner will increase by 8% from 2% to at least 10%; low-income will increase by 11% from 19% to at least 30%; students with disabilities will increase by 7% from 8% to at least 15%. English Proficiency for English Learners: English Learners in the "Less than 5 Years Cohort" who become proficient in English as measured by the CELDT will increase by 3% from 21% to 24%. English Learners in the "5 Years or More Cohort" who become proficient in English as measured by the CELDT will increase by 3% from 50.2% to 53.2%. English Learners Redesignated as Fluent English Proficient: English Learners redesignated as FIP will increase by 4% from 8% to 12%. Percent of Students Who Passed an AP Exam with a Score of 3 or Higher will show the following increases for student groups: ALL will increase by 6% from 74% to at least 80%; Hispanic will increase by 10% from 70% to at least 80%; English Learner will increase by 6% from 74% to at least 80%; Jow-income will increase by 9% from 71% to at least 80%; English Learner will increase by 12% from 68% to at least 80%; students with disabilities will increase by 12% from 71% to at least 80%; English Learner will increase by 6% from 74% to at least 80%; Jow-income will increase by 9% from 71% to at least 80%; English Learner will increase by 2% from 78% to at least 80%; low-income will increase by 9% from 71% to at least 80%; English Learner will increase by 2% from 78% to at least 80%; low-income will increase by 12% from 68% to at least 80%; students with disabilities will increase by 13% from 67% to at least 80%.
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will increase by 3% from 35% to at least 38%; Hispanic will increase by 9% from 21% to at least 30%; Black or African American will increase by 9% from 29% to at least 38%; English Learner will increase by 8% from 2% to at least 10%; low-income will increase by 11% from 19% to at least 30%; students with disabilities will increase by 7% from 8% to at least 15%.
will increase by 3% from 35% to at least 38%; Hispanic will increase by 9% from 21% to at least 30%; Black or African American will increase by 9% from 29% to at least 38%; English Learner will increase by 8% from 2% to at least 10%; low-income will increase by 11% from 19% to at least 30%; students with disabilities will increase by 7%

Implement assessment plan for Language Arts/ELD and Math 2.1 Teachers on Special Assignment for ELA/ELD and Math meet with site teacher leaders to implement district diagnostic assessments, grades K – 2 2.2 Teachers on Special Assignment for ELA/ELD and Math meet with site teacher leaders to implement interim assessments, grades 3 – 11.	LEA-wide Grades: All	X All 	2.1, 2.2 Release time or stipends for teachers Unrestricted Est. Cost: \$11,660
Teacher liaison network to improve identification and services for special education students 2.3 General Education and Special Education teachers representing all schools meet on a quarterly basis with Special Education Directors and support staff to review effective classroom practices/resources and reduce overidentification of students for special education.	LEA-wide Grades: All	_ All Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White X Students with Disabilities _ Homeless _ Other	2.3 Provide collaboration time for general education and SAI teachers Unrestricted funds Est. Cost: \$10,000

performing in the proficient range on local and state	All Grades: All	X Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races X Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White X Students with Disabilities _ Homeless _ Other	2.4 - 2.7 Summer school for grades K-12 for Language Arts/ELD/Math, credit recovery and acceleration. Unrestricted funds Est. Cost: \$754,500 2.8 Transportation Unrestricted funds Est. Cost: \$38,720
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 Provide Advancement via Individual Determination (AVID) at all middle schools and Buena, Foothill and Ventura high schools to increase 4-year college going rate for low-income, English Learner, and redesignated students 2.9 Provide summer AVID training for site staff. 2.10 Provide district AVID coordinator support. 2.11 Provide tutors for secondary AVID classes. 	All Middle Schools, Buena, Foothill and Ventura H.S. Grades: 6th, 7th, 8th, 9th, 10th, 11th, 12th		2.9 Summer training for AVID teachers Unrestricted Est. Cost: \$50,000 2.10 AVID Contract Unrestricted Est. Cost: \$22,000 2.11 AVID tutors Unrestricted Est. Cost: \$67,000
Provide additional access to technology and library resources before, after school and during afterschool programs to meet the needs of low-income students and foster youth. 2.12 Maintain extended library hours at all middle and high schools for student use three days per week	All Middle and High Schools Grades: 6th, 7th, 8th, 9th, 10th, 11th, 12th	_ All X Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races X Low Income Pupils X Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other	2.12 Extend library hours at all middle and high schools Unrestricted Est. Cost: \$3,500 per year for each school=\$28,000
Intervention Support to close achievement gaps for EL and low income pupils 2.13 K-5 intervention model for English Language Arts and Mathematics supported by consistent base- level district-wide staffing expanded by site-level funds, as needed. 2.14 Bilingual educators who are trained in cultural	All schools Grades: All	_ All X Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races X Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities X Homeless _ Other	2.13 Contract & hourly intervention teachers K-5 Unrestricted Est. Cost: \$324,950

C	proficiency to provide individual and small group lassroom support to English Learners and low- performing students in language arts and mathematics.
E	2.15 Provide hourly teacher and paraeducator support for English Language Development progress monitoring and Instruction.
N	2.16 Maintain staffing for intervention support periods in Aathematics, ELA/ELD and/or TWI at Anacapa, Balboa, Cabrillo, and DATA
a	2.17 Maintain additional intervention staffing for ELA/ELD and Mathematics at BHS, FTHS and VHS and staff support for VACE concurrent enrollment students.

41 of 149 (district funds) +

Est. Cost: \$310,000 (site funds)

Paraeducators

Unrestricted

Est. Cost: \$460,000

2.15 ELD Progress Monitoring

Unrestricted

Est. Cost: \$29,000

Est. Cost: \$52,000

2.16 Middle School Intervention periods (ELA, ELD, Math)

Unrestricted

1 per site for TWI/ELA/ELD intervention

Est. Cost: \$61,000

3 per site for Math

2.14

K-12

Intervention
Est. Cost: \$195,000
2.17 High School Intervention staffing
Unrestricted
3 per HS for TWI/Interventio n-Est. Cost: \$125,000
3 per HS for ESR- Est. Cost: \$125,000
5 per HS for Math- Est. Cost: \$252,000
VACE - Concurrent Enrollment
Teacher Salaries- Est. Cost: \$66,150
Counselor- Est. Cost: \$25,570
Office Support- Est. Cost: \$14,500
Administration- Est. Cost: \$2,380.

On-line credit recovery program licenses for high school students to increase numbers of low-income students who are on-track for graduation in grades 10 - 12. 2.18 Maintain licenses for district-wide online Credit Recovery program such as APEX at all high schools for students in grades 10 through 12 who are credit-deficient.	All high schools. Grades: 10th, 11th, 12th	All X Foster YouthAmerican Indian or Alaska NativeHispanic or LatinoTwo or More Races X Low Income Pupils X Redesignated fluent English proficientAsianNative Hawaiian or Pacific Islander X English LearnersBlack or African AmericanFilipinoWhiteStudents with Disabilities X Homeless Other	2.18 On-line credit recovery (APEX) Unrestricted Est Cost: \$65,000
Emphasis on standards through garden-based learning for low-income students 2.19 Professional development and student garden- based learning activities linked to California State Standards and NGSS offered at Title I elementary, middle and high schools.	ATLAS, Blanche Reynolds, Elmhurst, E.P . Foster, Lincoln, Montalvo, Portola, Sheri dan Way, Sunset, Will Rogers, DATA and Pacific Continuation High School. Grades: All	All Foster YouthAmerican Indian or Alaska NativeHispanic or LatinoTwo or More Races X Low Income PupilsRedesignated fluent English proficientAsianNative Hawaiian or Pacific IslanderEnglish LearnersBlack or African AmericanFilipinoWhiteStudents with DisabilitiesHomeless Other	2.19 Garden- based learning Unrestricted Est. Cost: \$170,000

Supplemental Administrative Support at Pacific Continuation High School 2.20 Maintain supplemental assistant principal (.25FTE) at Pacific Continuation High School	Pacific Continuation High School Grades: 9th, 10th, 11th, 12th	All X Foster YouthAmerican Indian or Alaska Native X Hispanic or LatinoTwo or More Races X Low Income PupilsRedesignated fluent English proficientAsianNative Hawaiian or Pacific Islander X English LearnersBlack or African AmericanFilipinoWhiteStudents with Disabilities X Homeless Other	2.20 .25 FTE AP at Pacific CHS Unrestricted Est. Cost: \$33,000
 Implement 9th Grade College and Career Seminar to increase college-readiness for ELs and low-income high school students and increase college/career awareness for all 9th grade students. 2.21 Professional Development support for summer and school year staff 2.22 Consumable materials for <i>Career Choices and Changes</i> curriculum. 2.23 Student, family and staff awareness activities. 	Buena, El Camino, Foothill, Ventura High Schools Grades: 9th	X All Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other	2.21 Prof. Development Unrestricted Est. Cost: \$10,000 15 teachers 4 days/school year 2.22 Funds for Student Workbooks Unrestricted Est. Cost: \$13,000
TWI Middle School Support 2.24 Supplemental periods for Anacapa Middle School to support implementation of Two-Way Immersion program through teacher coordinator (1 period) and expanded elective (1 period).	Anacapa Middle School Grades: 6th, 7th, 8th	_ All 	2.24 Anacapa Two Way Immersion Support Staff Unrestricted Est. Cost: \$27,000

	LCAP Year 2
Expected Annual Measurable	English Language Arts:
Outcomes:	 Percentage of students Meeting and/or Exceeding Standards in English Language Arts will show following increases for each group: Overall by 3%, Hispanic by 5%, English Learners 9%, Low income by 5%, students with disabilities by 5%.
	Mathematics:
	 Percentage of students Meeting and/or Exceeding Standards in Mathematics will show following increases for each group: Overall by 5%, Hispanic by 7%, English Learners 9%, Low income by 7%, students with disabilities by 7%.
	Meeting "a-g" Requirements:
	 Percentage of 4-Year Cohort that completed "a-g" requirements will show following increases for each group: Overall by 3%, Hispanic by 9%, Black or African American 9%, English Learners 8%, Low income by 11%, students with disabilities by 7%.
	English Proficiency for English Learners:
	 English Learners in the "Less than 5 Years Cohort" who become proficient in English as measured by the CELDT will increase by 3%. English Learners in the "5 Years or More Cohort" who become proficient in English as measured by the CELDT will
	increase by 3%.
	English Learners Redesignated as Fluent English Proficient:
	English Learners redesignated as FEP will increase by 4%.
	Percent of Students Who Passed an AP Exam with a Score of 3 or Higher:
	 The percentage of VUSD students that Passed the AP Exam with a Score of 3 or Higher will increase by 3% each year.
	Dropout Rates
	 Maintain or decrease .3% Middle School Dropout rate Decrease High School Dropout rate by at least 1% each year
	Graduation Rates
	Increase overall High School Graduation rate each year by 2%

 Increase English Learner Graduation rate each year by 5% Increase Special Education Graduation rate each year by 5% Increase Socio-Economically Disadvantage rate each year by 5% 				
Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures	
 Implement assessment plan for Language Arts/ELD and Math 2.1 Teachers on Special Assignment for ELA/ELD and Math meet with site teacher leaders to implement district diagnostic assessments, grades K – 2 2.2 Teachers on Special Assignment for ELA/ELD and Math meet with site teacher leaders to implement interim assessments, grades 3 – 11. 	LEA-wide Grades: All	X All 	2.1, 2.2 Release time or stipends for teachers Unrestricted Est. Cost: \$11,660	
Teacher liaison network to improve identification and services for special education students 2.3 General Education and Special Education teachers representing all schools meet on a quarterly basis with Special Education Directors and support staff to review effective classroom practices/resources and reduce overidentification of students for special education.	LEA-wide Grades: All	_ All 	2.3 Provide collaboration time for general education and SAI teachers Unrestricted funds Est. Cost: \$10,000	

 Summer school K-12 for students who are not performing in the proficient range on local and state assessments in Language Arts/ELD and/or Math 2.4 Continue funding staff for summer school for grades K-12 for basic and below students in Language Arts/ELD and/or math, including .3 FTE administrative support for district-level summer school director. 2.5 Provide staff and planning time for curriculum development, student enrollment, program preparation and evaluation. 2.6 Incorporate AVID strategies for incoming 6th and 9th grade students 2.7 Target enrollment outreach activities to English Learner and low-income students. 2.8 Provide summer school transportation to remove barriers for low-income students. 	All Grades: All	X Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races X Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White X Students with Disabilities _ Homeless _ Other	2.4 - 2.7 Summer school for grades K-12 for Language Arts/ELD/Math, credit recovery and acceleration. Unrestricted funds Est. Cost: \$754,500 2.8 Transportation Unrestricted funds Est. Cost: \$38,720
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 Provide Advancement via Individual Determination (AVID) at all middle schools and Buena, Foothill and Ventura high schools to increase 4-year college going rate for low-income, English Learner, and redesignated students 2.9 Provide summer AVID training for site staff. 2.10 Provide district AVID coordinator support. 2.11 Provide tutors for secondary AVID classes. 	All Middle Schools, Buena, Foothill and Ventura H.S. Grades: 6th, 7th, 8th, 9th, 10th, 11th, 12th	All Foster YouthAmerican Indian or Alaska NativeHispanic or LatinoTwo or More Races X Low Income Pupils X Redesignated fluent English proficientAsianNative Hawaiian or Pacific Islander X English LearnersBlack or African AmericanFilipinoWhiteStudents with DisabilitiesHomeless Other	2.9 Summer training for AVID teachers Unrestricted Est. Cost: \$50,000 2.10 AVID Contract Unrestricted Est. Cost: \$22,000 2.11 AVID tutors Unrestricted Est. Cost: \$67,000
Provide additional access to technology and library resources before, after school and during afterschool programs to meet the needs of low-income students and foster youth. 2.12 Maintain extended library hours at all middle and high schools for student use three days per week	All Middle and High Schools Grades: 6th, 7th, 8th, 9th, 10th, 11th, 12th	_ All X Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races X Low Income Pupils X Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other	2.12 Extend library hours at all middle and high schools Unrestricted Est. Cost: \$3,500 per year for each school=\$28,000
 Intervention Support to close achievement gaps for EL and low income pupils 2.13 K-5 intervention model for English Language Arts and Mathematics supported by consistent base-level district-wide staffing expanded by site-level funds, as needed. 2.14 Bilingual educators who are trained in cultural 	All schools Grades: All	_ All X Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races X Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities X Homeless _ Other	2.13 Contract & hourly intervention teachers K-5 Unrestricted Est. Cost: \$324,950

proficiency to provide individual and small group classroom support to English Learners and low- performing students in language arts and mathematics.
2.15 Provide hourly teacher and paraeducator support for English Language Development progress monitoring and instruction.
2.16 Maintain staffing for intervention support periods in Mathematics, ELA/ELD and/or TWI at Anacapa, Balboa, Cabrillo, and DATA
2.17 Maintain additional intervention staffing for ELA/ELD and Mathematics at BHS, FTHS and VHS and staff support for VACE concurrent enrollment students.

(district funds) + Est. Cost: \$310,000 (site funds) 2.14 Paraeducators K-12 Unrestricted Est. Cost: \$460,000 2.15 ELD Progress Monitoring Unrestricted Est. Cost: \$29,000 Est. Cost: \$52,000 2.16 Middle School Intervention periods (ELA, ELD, Math) Unrestricted 1 per site for TWI/ELA/ELD intervention Est. Cost:

\$61,000

3 per site for Math

Intervention
Est. Cost: \$195,000
2.17 High School Intervention staffing
Unrestricted
3 per HS for TWI/Interventio n-Est. Cost: \$125,000
3 per HS for ESR- Est. Cost: \$125,000
5 per HS for Math- Est. Cost: \$252,000
VACE - Concurrent Enrollment
Teacher Salaries- Est. Cost: \$66,150
Counselor- Est. Cost: \$25,570
Office Support- Est. Cost: \$14,500
Administration- Est. Cost: \$2,380.

		All	
 On-line credit recovery program licenses for high school students to increase numbers of low-income students who are on-track for graduation in grades 10 - 12. 2.18 Maintain licenses for district-wide online Credit Recovery program such as APEX at all high schools for students in grades 10 through 12 who are credit-deficient. 	All high schools. Grades: 10th, 11th, 12th	X Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races X Low Income Pupils X Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities X Homeless _ Other	2.18 On-line credit recovery (APEX) Unrestricted Est Cost: \$65,000
Emphasis on standards through garden-based learning for low-income students 2.19 Professional development and student garden- based learning activities linked to California State Standards and NGSS offered at Title I elementary, middle and high schools.	ATLAS, Blanche Reynolds, Elmhurst, E.P . Foster, Lincoln, Montalvo, Portola, Sheri dan Way, Sunset, Will Rogers, DATA and Pacific Continuation High School. Grades: All	_ All 	2.19 Garden- based learning Unrestricted Est. Cost: \$170,000
Supplemental Administrative Support at Pacific Continuation High School 2.20 Maintain supplemental assistant principal (.25FTE) at Pacific Continuation High School	Pacific Continuation High School Grades: 9th, 10th, 11th, 12th	_ All X Foster Youth _ American Indian or Alaska Native X Hispanic or Latino _ Two or More Races X Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities X Homeless _ Other	2.20 .25 FTE AP at Pacific CHS Unrestricted Est. Cost: \$33,000

to increase colleg high school stude awareness for all 2.21 Professional D school year staff 2.22 Consumable n <i>Changes</i> curriculun	ents and increase college/career 9th grade students. Development support for summer and naterials for <i>Career Choices and</i>	Buena, El Camino, Foothill, Ventura High Schools Grades: 9th	X All 	2.21 Prof. Development Unrestricted Est. Cost: \$10,000 15 teachers 4 days/school year 2.22 Funds for Student Workbooks Unrestricted Est. Cost: \$13,000
support implementa	I Support periods for Anacapa Middle School to ation of Two-Way Immersion program ordinator (1 period) and expanded	Anacapa Middle School Grades: 6th, 7th, 8th	_ All Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils X Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other	2.24 Anacapa Two Way Immersion Support Staff Unrestricted Est. Cost: \$27,000
		LCAP Y	/ear 3	
Expected Annual English Language Arts: Outcomes: Percentage of students Meeting and/or Exceeding Standards in English Language Arts will show following increase for each group: Overall by 3%, Hispanic by 5%, English Learners 9%, Low income by 5%, students with disabilities by 5%. Mathematics: • Percentage of students Meeting and/or Exceeding Standards in Mathematics will show following increases for each				with disabilities

group: Overall by 5%, Hispanic by 7%, English Learners 9%, Low income by 7%, students with disabilities by 7%.

Meeting "a-g" Requirements:

 Percentage of 4-Year Cohort that completed "a-g" requirements will show following increases for each group: Overall by 3%, Hispanic by 9%, Black or African American 9%, English Learners 8%, Low income by 11%, students with disabilities by 7%.

English Proficiency for English Learners:

- English Learners in the "Less than 5 Years Cohort" who become proficient in English as measured by the CELDT will
 increase by 3%.
- English Learners in the "5 Years or More Cohort" who become proficient in English as measured by the CELDT will increase by 3%.

English Learners Redesignated as Fluent English Proficient:

• English Learners redesignated as FEP will increase by 4%.

Percent of Students Who Passed an AP Exam with a Score of 3 or Higher:

• The percentage of VUSD students that Passed the AP Exam with a Score of 3 or Higher will increase by 3% each year.

Dropout Rates

- Maintain or decrease .3% Middle School Dropout rate
- Decrease High School Dropout rate by at least 1% each year

Graduation Rates

- Increase overall High School Graduation rate each year by 2%
- Increase English Learner Graduation rate each year by 5%
- Increase Special Education Graduation rate each year by 5%
- Increase Socio-Economically Disadvantage rate each year by 5%

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
	Sel Vice	Service	

Implement assessment plan for Language Arts/ELD and Math 2.1 Teachers on Special Assignment for ELA/ELD and Math meet with site teacher leaders to implement district diagnostic assessments, grades K – 2 2.2 Teachers on Special Assignment for ELA/ELD and Math meet with site teacher leaders to implement interim assessments, grades 3 – 11.	LEA-wide Grades: All	X All 	2.1, 2.2 Release time or stipends for teachers Unrestricted Est. Cost: \$11,660
Teacher liaison network to improve identification and services for special education students 2.3 General Education and Special Education teachers representing all schools meet on a quarterly basis with Special Education Directors and support staff to review effective classroom practices/resources and reduce overidentification of students for special education.	LEA-wide Grades: All	_ All Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White X Students with Disabilities _ Homeless _ Other	2.3 Provide collaboration time for general education and SAI teachers Unrestricted funds Est. Cost: \$10,000

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Intervention Support to close achievement gaps for EL and low income pupils 2.13 K-5 intervention model for English Language Arts and Mathematics supported by consistent base- level district-wide staffing expanded by site-level funds, as needed. 2.14 Bilingual educators who are trained in cultural	All schools Grades: All	_ All X Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races X Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities X Homeless _ Other	2.13 Contract & hourly intervention teachers K-5 Unrestricted Est. Cost: \$324,950

proficiency to provide individual and small group classroom support to English Learners and low- performing students in language arts and mathematics.
2.15 Provide hourly teacher and paraeducator support for English Language Development progress monitoring and instruction.
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Est. Cost: \$52,000

2.16 Middle School Intervention periods (ELA, ELD, Math)

Unrestricted

1 per site for TWI/ELA/ELD intervention

Est. Cost: \$61,000

3 per site for Math

Intervention
Est. Cost: \$195,000
2.17 High School Intervention staffing
Unrestricted
3 per HS for TWI/Interventio n-Est. Cost: \$125,000
3 per HS for ESR- Est. Cost: \$125,000
5 per HS for Math- Est. Cost: \$252,000
VACE - Concurrent Enrollment
Teacher Salaries- Est. Cost: \$66,150
Counselor- Est. Cost: \$25,570
Office Support- Est. Cost: \$14,500
Administration- Est. Cost: \$2,380.

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Supplemental Administrative Support at Pacific Continuation High School 2.20 Maintain supplemental assistant principal (.25FTE) at Pacific Continuation High School	Pacific Continuation High School Grades: 9th, 10th, 11th, 12th	All X Foster YouthAmerican Indian or Alaska Native X Hispanic or LatinoTwo or More Races X Low Income PupilsRedesignated fluent English proficientAsianNative Hawaiian or Pacific Islander X English LearnersBlack or African AmericanFilipinoWhiteStudents with Disabilities X Homeless Other	2.20 .25 FTE AP at Pacific CHS Unrestricted Est. Cost: \$33,000
 Implement 9th Grade College and Career Seminar to increase college-readiness for ELs and low-income high school students and increase college/career awareness for all 9th grade students. 2.21 Professional Development support for summer and school year staff 2.22 Consumable materials for <i>Career Choices and Changes</i> curriculum. 2.23 Student, family and staff awareness activities. 	Buena, El Camino, Foothill, Ventura High Schools Grades: 9th	X All Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other	2.21 Prof. Development Unrestricted Est. Cost: \$10,000 15 teachers 4 days/school year 2.22 Funds for Student Workbooks Unrestricted Est. Cost: \$13,000
TWI Middle School Support 2.24 Supplemental periods for Anacapa Middle School to support implementation of Two-Way Immersion program through teacher coordinator (1 period) and expanded elective (1 period).	Anacapa Middle School Grades: 6th, 7th, 8th	_ All 	2.24 Anacapa Two Way Immersion Support Staff Unrestricted Est. Cost: \$27,000

	tudent Connections to School-Create positive school connections among students neaninful participation, positive school climate, and caring relationships with adults.	Related State and/or Local Priorities: 1 _2 X 3 _4 X 5 X 6 X 7 _8 Local: N/A
Identified Need:	There is a need to increase the numbers of students who report positive school conne at school and meaningful participation in school. The needs for higher levels of school with adults and high expectations by adults is greater for Hispanic students than for W	ol connectedness, caring relationships
Goal Applies to:	Schools: All Grades: All	
	Applicable Pupil Subgroups: All	
	LCAP Year 1	
Expected Annual Measurable Outcomes:	 The Percent of 4-Year Cohort that Completes At Least 1 Career Technical Education ALL students reach at least 30% for all students and subgroups by 2016-17. Current set 23% for all 22% for Hispanic or Latino students 25% for White students 21% for Black or African American students 24% for Asian students 28% for English Learners 23% for SED students 27% for SWD group 	ation (CTE) Pathway will increase for status below
	 California Healthy Kids Survey, each area will increase by 5% in the 2017/ students including all subgroups. 	/2018 administration of CHKS for all
	Meaningful Participation in School	
	 All Students - 2015/16 from 14% to 19% -2017/18 	
	 Hispanic Students - 2015/16 from - 14% to 19% in 2017/18 	
	· White Students - 2015/16 from - 21% to 26% in 2017/18	

				62 of 149		
School Connected	dness					
	idents - 2015/16 - 53 nts - 2015/16 - 64%					
Caring Relationsh	Caring Relationships with Adults in School					
· · · · · ·	idents - 2015/16 - 3 nts - 2015/16 - 47%					
High Expectations	s from Adults in Scl	hool				
	idents - 2015/16 - 48 nts - 2015/16 - 58%					
Attendance, Suspension	Attendance, increase attendance rate from 95.88% to 96.88%					
Actions/Services		Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures		
Continue to implement programs su Lesson One, Leader in Me, Council a address anti-bullying 3.1 Continue professional development existing models for anti-bullying educat	to fully implement	LEA-wide Grades: All	X All 	3.1 Professional development Unrestricted Est. Cost: \$13,300		

Remove barriers to low-income student participation in athletic events 3.2 Multi-fund transportation for athletic events and ensure low-income student participation by publicizing transportation support for unduplicated students through DELAC, Foster Youth Advisory Committee, Superintendents' Parent Advisory Committee, Migant PAC, ASSETS after-school programs, high school websites/newspapers and district website.	Buena, Foothill and Ventura H. S. Grades: 9th, 10th, 11th, 12th	_ All Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races X Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other	Transportation Costs for high school athletic events Unrestricted Est. Cost: \$428,000
Increase opportunities for visual and performing arts 3.3 Continue to provide yearly material/supply budget for Visual and Performing Arts classes 3.4 Provide support for Harmony Project with New West Symphony at Sheridan Way and DATA.	Sheridan Way Elementary and Middle and High Schools Grades: 3rd, 4th, 5th, 6th, 7th, 8th, 9th, 10th, 11th, 12th	X All 	 3.3 Material/supply budget for Visual and Performing Arts Restricted Measure Q Est. Cost: \$35,000 3.4 Harmony Project/New West Symphony Est. Cost: \$40,000

 Increase college-readiness rate of EL and low-income students through comprehensive K-12 counseling program 3.4 Implement year three of pre K – 12 VUSD Comprehensive Counseling Plan with consultant support to guide plan implementation 3.5 Maintain Counselors' Foundation Committee to represent all levels and support implementation. 3.6 Support professional development opportunities, such as CASCA Conference, for counselors' foundation committee. 3.7 Fund supplemental counselors at K-5 schools assigned to provide additional support based on low-income and EL enrollment 	LEA-wide Grades: All		3.4 Consultant Contract Unrestricted Est. Cost \$75,000 3.5 Supplies for Foundation Committee Unrestricted Est. Cost: \$3,000 3.6 Professional Development for Foundation Committee Unrestricted Est. Cost \$20,000 3.7 Counselors (4.9 FTE) for elementary schools and 2.0 FTE for Pacific High School Unrestricted Est. Cost: \$627,720.
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Implement ASSETs program at Pacific Continuation and Ventura High Schools to support students from low-income families' academic achievement and personal development. 3.8 Continue to support after-school activities for high school students with transportation to remove barriers for low income youth.	PHS and VHS Grades: 9th, 10th, 11th, 12th	_ All 	3.8 After-school activities Restricted/Unre stricted Est. Cost: \$20,000
Provide cultural awareness and college/career readiness activities to eligible Indian Education students 3.9 Provide Indian Education to eligible students through Ventura Indian Education Consortium hourly teachers and counselors.	All Schools Grades: All	All Foster YouthAmerican Indian or Alaska NativeHispanic or LatinoTwo or More Races X Low Income PupilsRedesignated fluent English proficientAsianNative Hawaiian or Pacific IslanderEnglish LearnersBlack or African AmericanFilipinoWhiteStudents with DisabilitiesHomeless Other	3.9 Indian Education TOSA Unrestricted Est. Cost: \$27,700
Teen parents who attend VUSD high schools have the opportunity to continue their education with childcare for their infants at Pacific High School throug the First Steps Program coordinated through the VUSD Early Childhood Education Office. 3.10 Hourly classified staff to maintain 1:4 recommended ratio for infant program, based on enrollment.	All high schools. Grades: 9th, 10th, 11th, 12th	_ All 	3.10 Unrestricted funds Est. Cost: \$141,000
Supplemental Bilingual Psychologist 3.11 Supplemental biingual psychologist support at Sheridan Way Elementary School (.4 FTE)	Sheridan Way Elementary School Grades: TK, K, 1st, 2nd, 3rd, 4th, 5th LCAP Y	_ Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races X Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities X Homeless _ Other	3.11 Bilingual Psychologist Unrestricted funds Est. Cost: \$47,500

Expected Annual Measurable Outcomes:	 The Percent of 4-Year Cohort that Completes At Least 1 Career Technical Education (CTE) Pathway will increase for ALL students by 2%. Each year it will increase by 5% for Hispanic, Black or African American and students with disabilities. California Healthy Kids Survey, each area will increase by 5% in the 2017/18 administration of CHKS Chronic Absenteeism, decrease Chronic Absenteism rate by at least .5% each year Attendance, increase attendance rate by at least .5% each year Suspension – Maintain or decrease suspension rate of 2.9, which is lower than state and county average Expulsion – Maintain or decrease expulsion rate of.1, which is the same as state and county average 					
	Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures		
Lesson One, Lead address anti-bully 3.1 Continue profes	ment programs such as CHAMPS, er in Me, Council and others that ing ssional development to fully implement anti-bullying education	LEA-wide Grades: All	X All 	3.1 Professional development Unrestricted Est. Cost: \$13,300		
in athletic events 3.2 Multi-fund trans ensure low-income transportation supp DELAC, Foster You Superintendents' Pa PAC, ASSETS after	o low-income student participation portation for athletic events and student participation by publicizing ort for unduplicated students through uth Advisory Committee, arent Advisory Committee, Migant r-school programs, high school ers and district website.	Buena, Foothill and Ventura H. S. Grades: 9th, 10th, 11th, 12th	_ All 	Transportation Costs for high school athletic events Unrestricted Est. Cost: \$428,000		

Increase opportunities for visual and performing arts 3.3 Continue to provide yearly material/supply budget for Visual and Performing Arts classes 3.4 Provide support for Harmony Project with New West Symphony at Sheridan Way and DATA.	Elementary and Middle and High Schools Grades: 3rd,	X All Foster YouthAmerican Indian or Alaska NativeHispanic or LatinoTwo or More RacesLow Income PupilsRedesignated fluent English proficientAsianNative Hawaiian or Pacific IslanderEnglish LearnersBlack or African AmericanFilipinoWhiteStudents with DisabilitiesHomeless Other	 3.3 Material/supply budget for Visual and Performing Arts Restricted Measure Q Est. Cost: \$35,000 3.4 Harmony Project/New West Symphony Est. Cost: \$40,000
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 Increase college-readiness rate of EL and low-income students through comprehensive K-12 counseling program 3.4 Implement year three of pre K – 12 VUSD Comprehensive Counseling Plan with consultant support to guide plan implementation 3.5 Maintain Counselors' Foundation Committee to represent all levels and support implementation. 3.6 Support professional development opportunities, such as CASCA Conference, for counselors' foundation committee. 3.7 Fund supplemental counselors at K-5 schools assigned to provide additional support based on low-income and EL enrollment 	Grades: All	Native _ Hispanic or Latino _ Two or More Races X Low Income Pupils X Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White X Students with Disabilities X Homeless _ Other	3.4 Consultant Contract Unrestricted Est. Cost \$75,000 3.5 Supplies for Foundation Committee Unrestricted Est. Cost: \$3,000 3.6 Professional Development for Foundation Committee Unrestricted Est. Cost: \$20,000 3.7 Counselors (4.9 FTE) for elementary schools and 2.0 FTE for Pacific
			\$20,000 3.7 Counselors (4.9 FTE) for elementary schools and 2.0
			Unrestricted Est. Cost: \$627,720.

Implement ASSETs program at Pacific Continuation and Ventura High Schools to support students from low-income families' academic achievement and personal development. 3.8 Continue to support after-school activities for high school students with transportation to remove barriers for low income youth.	PHS and VHS Grades: 9th, 10th, 11th, 12th	_ All X Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races X Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other	3.8 After-school activities Restricted/Unre stricted Est. Cost: \$20,000
Provide cultural awareness and college/career readiness activities to eligible Indian Education students 3.9 Provide Indian Education to eligible students through Ventura Indian Education Consortium hourly teachers and counselors.	All Schools Grades: All	All Foster YouthAmerican Indian or Alaska NativeHispanic or LatinoTwo or More Races X Low Income PupilsRedesignated fluent English proficientAsianNative Hawaiian or Pacific IslanderEnglish LearnersBlack or African AmericanFilipinoWhiteStudents with DisabilitiesHomeless Other	3.9 Indian Education TOSA Unrestricted Est. Cost: \$27,700
Teen parents who attend VUSD high schools have the opportunity to continue their education with childcare for their infants at Pacific High School throug the First Steps Program coordinated through the VUSD Early Childhood Education Office. 3.10 Hourly classified staff to maintain 1:4 recommended ratio for infant program, based on enrollment.	All high schools. Grades: 9th, 10th, 11th, 12th	_ All 	3.10 Unrestricted funds Est. Cost: \$141,000
Supplemental Bilingual Psychologist 3.11 Supplemental biingual psychologist support at Sheridan Way Elementary School (.4 FTE)	Sheridan Way Elementary School Grades: TK, K, 1st, 2nd, 3rd, 4th, 5th	All Foster YouthAmerican Indian or Alaska NativeHispanic or LatinoTwo or More Races X Low Income PupilsRedesignated fluent English proficientAsianNative Hawaiian or Pacific Islander X English LearnersBlack or African AmericanFilipinoWhiteStudents with Disabilities X Homeless Other	3.11 Bilingual Psychologist Unrestricted funds Est. Cost: \$47,500

Expected Annual Measurable Outcomes:	 The Percent of 4-Year Cohort that Completes At Least 1 Career Technical Education (CTE) Pathway will increase for ALL students by 2%. Each year it will increase by 5% for Hispanic, Black or African American and students with disabilities. California Healthy Kids Survey - California Healthy Kids Survey, each area will increase by 5% in the 2019/20 administration of CHKS Chronic Absenteeism, decrease Chronic Absenteism by at least .5% each year Attendance, increase attendance rate by at least .5% each year Suspension – Maintain or decrease suspension rate of 2.9, which is lower than state and county average Expulsion – Maintain or decrease expulsion rate of.1, which is the same as state and county average 					
	Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures		
Lesson One, Lead address anti-bully 3.1 Continue profes	ment programs such as CHAMPS, er in Me, Council and others that ing ssional development to fully implement anti-bullying education	LEA-wide Grades: All	X All 	3.1 Professional development Unrestricted Est. Cost: \$13,300		
in athletic events 3.2 Multi-fund trans ensure low-income transportation supp DELAC, Foster You Superintendents' Pa PAC, ASSETS after	o low-income student participation portation for athletic events and student participation by publicizing ort for unduplicated students through uth Advisory Committee, arent Advisory Committee, Migant r-school programs, high school ers and district website.	Buena, Foothill and Ventura H. S. Grades: 9th, 10th, 11th, 12th	_ All 	Transportation Costs for high school athletic events Unrestricted Est. Cost: \$428,000		

Increase opportunities for visual and performing arts 3.3 Continue to provide yearly material/supply budget for Visual and Performing Arts classes 3.4 Provide support for Harmony Project with New West Symphony at Sheridan Way and DATA.	Elementary and Middle and High Schools Grades: 3rd,	_ Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other	 3.3 Material/supply budget for Visual and Performing Arts Restricted Measure Q Est. Cost: \$35,000 3.4 Harmony Project/New West Symphony Est. Cost: \$40,000
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Increase college-readiness rate of EL and low-income students through comprehensive K-12 counseling program 3.4 Implement year three of pre K – 12 VUSD Comprehensive Counseling Plan with consultant support to guide plan implementation 3.5 Maintain Counselors' Foundation Committee to represent all levels and support implementation. 3.6 Support professional development opportunities, such as CASCA Conference, for counselors' foundation committee. 3.7 Fund supplemental counselors at K-5 schools assigned to provide additional support based on low- income and EL enrollment	LEA-wide Grades: All		3.4 Consultant Contract Unrestricted Est. Cost: \$75,000 3.5 Supplies for Foundation Committee Unrestricted Est. Cost: \$3,000 3.6 Professional Development for Foundation Committee Unrestricted Est. Cost: \$20,000 3.7 Counselors (4.9 FTE) for elementary schools and 2.0 FTE for Pacific High School Unrestricted Est. Cost: \$627,720.
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Implement ASSETs program at Pacific Continuation and Ventura High Schools to support students from low-income families' academic achievement and personal development. 3.8 Continue to support after-school activities for high school students with transportation to remove barriers for low income youth.	PHS and VHS Grades: 9th, 10th, 11th, 12th	All X Foster YouthAmerican Indian or Alaska NativeHispanic or LatinoTwo or More Races X Low Income PupilsRedesignated fluent English proficientAsianNative Hawaiian or Pacific Islander X English LearnersBlack or African AmericanFilipinoWhiteStudents with DisabilitiesHomeless Other	3.8 After-school activities Restricted/Unre stricted Est. Cost: \$20,000
 Provide cultural awareness and college/career readiness activities to eligible Indian Education students 3.9 Provide Indian Education to eligible students through Ventura Indian Education Consortium hourly teachers and counselors. 	All Schools Grades: All		3.9 Indian Education TOSA Unrestricted Est. Cost: \$27,700
Teen parents who attend VUSD high schools have the opportunity to continue their education with childcare for their infants at Pacific High School throug the First Steps Program coordinated through the VUSD Early Childhood Education Office. 3.10 Hourly classified staff to maintain 1:4 recommended ratio for infant program, based on enrollment.	All high schools. Grades: 9th, 10th, 11th, 12th	_ All 	3.10 Unrestricted funds Est. Cost: \$141,000
Supplemental Bilingual Psychologist 3.11 Supplemental biingual psychologist support at Sheridan Way Elementary School (.4 FTE)	Sheridan Way Elementary School Grades: TK, K, 1st, 2nd, 3rd, 4th, 5th	_ Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races X Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino White _ Students	3.11 Bilingual Psychologist Unrestricted funds Est. Cost: \$47,500

GOAL:	Goal 4: Family Involvement -Increase family involvment and connections with the schools and district by providing training and resources for families and guardians of students.							
Identifie	d Need:	There is a need to increase the participation of English Learner, low-income and Foster Youth care providers in district- provided programs for parent/family involvement.						
Goal Ap	plies to:	├ ───	All Grades: All e Pupil Subgroups: All	1				
				LCAP Y	ïear 1			
Measura	 Attendance records for DELAC, ELAC, Latino Family Literacy, Superintendent's PAC, PIQE, Parent Connect Training and Foster Youth Advisory Council will indicate consistent participation by parents of English Learner, low-income, and Foster Youth care providers. Baseline of attendance will be established by using sign-in sheets from meetings. Each year increase attendance by at least 5%, thereafter. Participant surveys- a survey will be completed in the spring of 2017 to establish practices that increase parent/family participation and involvement, such as having childcare and translation support. Baseline of survey results of parents feeling that there are not barriers to participate in events will increase each by at least 5%, thereafter. 							
		Actions/S	ervices	Scope of Service	Pupils to be served within ide service	entified scope of	Budgeted Expenditures	

 Actions to increase awareness and involvement of unduplicated families regarding California State Standards and Next Generation Science Standards. 4.1 School sites will provide parent education opportunities including support and resources for implementation of California State Standards in ELA/ELD and Mathematics and NGSS at least two times per year, including parent information nights and back-to-school events. These opportunities will be documented in Single Plans for Student Achievement (SPSA). 4.2 District and site staff will utilize Superintendent's Parent Advisory Committee, English Learner Advisory Committees, Foster Youth Advisory Committee, GATE Parent Committee, Family School Community Partnership, district/school websites and other opportunities to provide families with current information. 4.3 Translation to families' home languages at school events will be provided, as appropriate for English Learner families. 4.4 Childcare, will be provided to remove barriers to participation for low-income families, as needed. 	LEA-wide Grades: All	X All 	4.3 and 4.4 Translation and childcare Unrestricted Est. Cost: \$20,000
Parent Institute for Quality Education (PIQE) support for EL and low-income students and their families 4.5 Nine-week PIQE series will be offered in English and Spanish at grades K-12 on routine basis at Title I K-8 and high schools to inform English Learner and low- income families about how to support students through high school graduation and college enrollment. Support includes facilitators, childcare, translation, refreshment and supplies.	LEA-wide Grades: All	Native _ Hispanic or Latino _ Two or More	4.5 Offer Parent Institute (PIQE) sessions Unrestricted Est. Cost: \$40,000

 4.6 Parent Connect Classes for Parents/Family Members and Foster Youth Caregivers 4.6 Offer quarterly computer classes for English Learner, RFEP, and Title I parents.family members and FY caregivers district-wide to train them in use of Parent Connect to monitor student progress. 	LEA-wide Grades: All	_ All X Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races X Low Income Pupils X Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other	Parent Connect classes Unrestricted Est. Cost: \$5,000
Latino Family Literacy Project 4.7 Provide staff, materials and workshop support at six or more Title I elementary and middle school sites per year to involve families of English Learners/redesignated students in after-school literacy series with a focus on preparation for college.		_ All X Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races X Low Income Pupils X Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other	4.7 Hold LFL training at 6 sites Unrestricted Est. Cost: \$49,000

 Provide support groups for Foster Youth caregivers to inform services and raise awareness regarding district and community resources 4.8 Continue the Foster Youth Advisory Council to support caregivers of Foster Youth in VUSD. Provide childcare, staff support and supplies for FY Council. 4.9 Increase Foster Youth Coordinator to a full-time classified position to provide distric services and community referrals to Foster and Homeless Youth throughout the school year 	LEA-wide Grades: All	Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other	4.8 Provide staff support, supplies, childcare and translation. Unrestricted Est. Cost: \$3,000 4.9 Assignment increase for Foster Youth Coordinator fro m .2 FTE to 1.0 FTE Unrestricted Est. cost for 1FTE: \$64,000 (Title I 75%)
 Provide essential social and educational services services to low-income families in westside Ventura community at Sheridan Way Family Center. 4.10 Sheridan Way Family Center services include school-based bilingual social worker, family center bilingual secretary, and childcare for women's domestic violence support group and <i>Plaza Comunitaria</i>. 	Sheridan Way, DATA, VHS, PHS, E.P. Foster, Will Rogers, Portola, Sunset, Montalvo, Lincoln and others as needed. Grades: All	All X Foster YouthAmerican Indian or Alaska NativeHispanic or LatinoTwo or More Races X Low Income PupilsRedesignated fluent English proficientAsianNative Hawaiian or Pacific Islander X English LearnersBlack or African AmericanFilipinoWhiteStudents with Disabilities X Homeless Other	4.10 Sheridan Way Family Center Unrestricted (40% district, 60% Sheridan Way) Est. Cost: \$88,000

speaking families 4.11 Family liaisons bilingual culturally a	r low-income and non-English- and supplemental office staff provide ppropriate support to English Learner hilies at high impact school sites.	Ventura High, Portola, E.P. Foster, Sheridan Way Grades: All	_ All 	4.11 - Family Liaisons Unrestricted Est. Cost: \$81,000 Training for Paraeducators and Volunteers Est. Cost: \$2,300
		LCAP Y	'ear 2	
Expected Annual Measurable Outcomes:	Training and Foster Youth Advi income, and Foster Youth care	sory Council wi providers. Eacl	Family Literacy, Superintendent's PAC, PIQE, Parent Il indicate consistent participation by parents of Englis h year increase attendance by at least 5%. feeling that there are not barriers to participate in ever	h Learner, Iow-
	Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures

 Actions to increase awareness and involvement of unduplicated families regarding California State Standards and Next Generation Science Standards. 4.1 School sites will provide parent education opportunities including support and resources for implementation of California State Standards in ELA/ELD and Mathematics and NGSS at least two times per year, including parent information nights and back-to-school events. These opportunities will be documented in Single Plans for Student Achievement (SPSA). 4.2 District and site staff will utilize Superintendent's Parent Advisory Committee, English Learner Advisory Committees, Foster Youth Advisory Committee, GATE Parent Committee, Family School Community Partnership, district/school websites and other opportunities to provide families with current information. 4.3 Translation to families' home languages at school events will be provided, as appropriate for English Learner families. 4.4 Childcare, will be provided to remove barriers to participation for low-income families, as needed. 	LEA-wide Grades: All	All X Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races X Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other	4.3 and 4.4 Translation and childcare Unrestricted Est. Cost: \$20,000
Parent Institute for Quality Education (PIQE) support for EL and low-income students and their families 4.5 Nine-week PIQE series will be offered in English and Spanish at grades K-12 on routine basis at Title I K-8 and high schools to inform English Learner and low- income families about how to support students through high school graduation and college enrollment. Support includes facilitators, childcare, translation, refreshment and supplies.	LEA-wide Grades: All	All Foster YouthAmerican Indian or Alaska NativeHispanic or LatinoTwo or More Races X Low Income Pupils X Redesignated fluent English proficientAsianNative Hawaiian or Pacific Islander X English LearnersBlack or African AmericanFilipinoWhiteStudents with DisabilitiesHomeless Other	4.5 Offer Parent Institute (PIQE) sessions Unrestricted Est. Cost: \$40,000

 4.6 Parent Connect Classes for Parents/Family Members and Foster Youth Caregivers 4.6 Offer quarterly computer classes for English Learner, RFEP, and Title I parents.family members and FY caregivers district-wide to train them in use of Parent Connect to monitor student progress. 	LEA-wide Grades: All	_ All X Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races X Low Income Pupils X Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other	Parent Connect classes Unrestricted Est. Cost: \$5,000
Latino Family Literacy Project 4.7 Provide staff, materials and workshop support at six or more Title I elementary and middle school sites per year to involve families of English Learners/redesignated students in after-school literacy series with a focus on preparation for college.	Elementary and Middle Schools Grades: TK, K, 1st, 2nd, 3rd, 4th, 5th, 6th, 7th, 8th	_ All X Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races X Low Income Pupils X Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other	4.7 Hold LFL training at 6 sites Unrestricted Est. Cost: \$49,000

 Provide support groups for Foster Youth caregivers to inform services and raise awareness regarding district and community resources 4.8 Continue the Foster Youth Advisory Council to support caregivers of Foster Youth in VUSD. Provide childcare, staff support and supplies for FY Council. 4.9 Increase Foster Youth Coordinator to a full-time classified position to provide distric services and community referrals to Foster and Homeless Youth throughout the school year 	LEA-wide Grades: All	English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students	4.8 Provide staff support, supplies, childcare and translation. Unrestricted Est. Cost: \$3,000 4.9 Assignment increase for Foster Youth Coordinator fro m .2 FTE to 1.0 FTE Unrestricted Est.cost for 1FTE: \$64,000 (Title I 75%)
 Provide essential social and educational services services to low-income families in westside Ventura community at Sheridan Way Family Center. 4.10 Sheridan Way Family Center services include school-based bilingual social worker, family center bilingual secretary, and childcare for women's domestic violence support group and <i>Plaza Comunitaria</i>. 	Sheridan Way, DATA, VHS, PHS, E.P. Foster, Will Rogers, Portola, Sunset, Montalvo, Lincoln and others as needed. Grades: All	All X Foster YouthAmerican Indian or Alaska NativeHispanic or LatinoTwo or More Races X Low Income PupilsRedesignated fluent English proficientAsianNative Hawaiian or Pacific Islander X English LearnersBlack or African AmericanFilipinoWhiteStudents with Disabilities X Homeless Other	4.10 Sheridan Way Family Center Unrestricted (40% district, 60% Sheridan Way) Est. Cost: \$88,000

speaking families 4.11 Family liaisons bilingual culturally a	r low-income and non-English- s and supplemental office staff provide appropriate support to English Learner nilies at high impact school sites.	Ventura High, Portola, E.P. Foster, Sheridan Way Grades: All	_ All 	4.11 - Family Liaisons Unrestricted Est. Cost: \$81,000 Training for Paraeducators and Volunteers Est. Cost: \$2,300
		LCAP Y	/ear 3	
Expected Annual Measurable Outcomes:	and Foster Youth Advisory Cou and Foster Youth care provider	ncil will indicate s. Each year in	Family Literacy, Superintendent's PAC, PIQE, Parent e consistent participation by parents of English Learne crease attendance by at least 5% feeling that there are not barriers to participate in ever	r, low-income,
	Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures

 Actions to increase awareness and involvement of unduplicated families regarding California State Standards and Next Generation Science Standards. 4.1 School sites will provide parent education opportunities including support and resources for implementation of California State Standards in ELA/ELD and Mathematics and NGSS at least two times per year, including parent information nights and back-to-school events. These opportunities will be documented in Single Plans for Student Achievement (SPSA). 4.2 District and site staff will utilize Superintendent's Parent Advisory Committee, English Learner Advisory Committees, Foster Youth Advisory Committee, GATE Parent Committee, Family School Community Partnership, district/school websites and other opportunities to provide families with current information. 4.3 Translation to families' home languages at school events will be provided, as appropriate for English Learner families. 4.4 Childcare, will be provided to remove barriers to participation for low-income families, as needed. 	LEA-wide Grades: All	All X Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races X Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other	4.3 and 4.4 Translation and childcare Unrestricted Est. Cost: \$20,000
Parent Institute for Quality Education (PIQE) support for EL and low-income students and their families 4.5 Nine-week PIQE series will be offered in English and Spanish at grades K-12 on routine basis at Title I K-8 and high schools to inform English Learner and low- income families about how to support students through high school graduation and college enrollment. Support includes facilitators, childcare, translation, refreshment and supplies.	LEA-wide Grades: All	Native _ Hispanic or Latino _ Two or More	4.5 Offer Parent Institute (PIQE) sessions Unrestricted Est. Cost: \$40,000

 4.6 Parent Connect Classes for Parents/Family Members and Foster Youth Caregivers 4.6 Offer quarterly computer classes for English Learner, RFEP, and Title I parents.family members and FY caregivers district-wide to train them in use of Parent Connect to monitor student progress. 	LEA-wide Grades: All	_ All X Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races X Low Income Pupils X Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other	Parent Connect classes Unrestricted Est. Cost: \$5,000
Latino Family Literacy Project 4.7 Provide staff, materials and workshop support at six or more Title I elementary and middle school sites per year to involve families of English Learners/redesignated students in after-school literacy series with a focus on preparation for college.		_ All X Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races X Low Income Pupils X Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other	4.7 Hold LFL training at 6 sites Unrestricted Est. Cost: \$49,000

 Provide support groups for Foster Youth caregivers to inform services and raise awareness regarding district and community resources 4.8 Continue the Foster Youth Advisory Council to support caregivers of Foster Youth in VUSD. Provide childcare, staff support and supplies for FY Council. 4.9 Increase Foster Youth Coordinator to a full-time classified position to provide distric services and community referrals to Foster and Homeless Youth throughout the school year 	LEA-wide Grades: All	All X Foster YouthAmerican Indian or Alaska NativeHispanic or LatinoTwo or More RacesLow Income PupilsRedesignated fluent English proficientAsianNative Hawaiian or Pacific IslanderEnglish LearnersBlack or African AmericanFilipinoWhiteStudents with DisabilitiesHomeless Other	4.8 Provide staff support, supplies, childcare and translation. Unrestricted Est. Cost: \$3,000 4.9 Assignment increase for Foster Youth Coordinator fro m .2 FTE to 1.0 FTE Unrestricted Est. cost for 1FTE: \$64,000 (Title I 75%)
 Provide essential social and educational services services to low-income families in westside Ventura community at Sheridan Way Family Center. 4.10 Sheridan Way Family Center services include school-based bilingual social worker, family center bilingual secretary, and childcare for women's domestic violence support group and <i>Plaza Comunitaria</i>. 	Sheridan Way, DATA, VHS, PHS, E.P. Foster, Will Rogers, Portola, Sunset, Montalvo, Lincoln and others as needed. Grades: All	All X Foster YouthAmerican Indian or Alaska NativeHispanic or LatinoTwo or More Races X Low Income PupilsRedesignated fluent English proficientAsianNative Hawaiian or Pacific Islander X English LearnersBlack or African AmericanFilipinoWhiteStudents with Disabilities X Homeless Other	4.10 Sheridan Way Family Center Unrestricted (40% district, 60% Sheridan Way) Est. Cost: \$88,000

School support for low-income and non-English- speaking families 4.11 Family liaisons and supplemental office staff provide bilingual culturally appropriate support to English Learner and low-income families at high impact school sites.		_ Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races X Low Income Pupils X Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other	4.11 - Family Liaisons Unrestricted Est. Cost: \$81,000 Training for Paraeducators and Volunteers Est. Cost: \$2,300
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	Goal 5: School Facilities-Provide appropriate school facilities to enhance and maximize learning opportunities that are: welcoming, safe, maintained, and in good repair						
Identified Need:	dentified Need: Maintain school facilities on a scheduled basis Metrics: State School Facility Guidelines, Deferred Maintenance Plan, Williams Inspection Reports						
Goal Applies to:	Applies to: Schools: All Grades: All Applicable Pupil Subgroups: All						
	· · · · · · · · · · · · · · · · · · ·	LCAP	Year 1				
Expected Annual Measurable Outcomes:	Measurable Maintain or exceed a 96.26 District average rating on the Office of Public School Construction Facilities Inspection Tool						
	Actions/Services	Scope of Service	Pupils to be served within ider service	ntified scope of	Budgeted Expenditures		
School Facilities		LEA-wide	X All _ Foster Youth _ American Indian	or Alaska	Facilities Maintenance		
facilities	ehensive plan for maintaining school pection tool for sites	Grades: All	Native _ Hispanic or Latino _ Two Races _ Low Income Pupils _ Re English proficient _ Asian _ Nativ Pacific Islander _ English Learner African American _ Filipino _ Whi with Disabilities _ Homeless _ Other	o or More edesignated fluent e Hawaiian or s _ Black or	Plan Unrestricted Est. Cost: \$50,000 Inspection tool Est. Cost: \$25,000		
		LCAP	/ Year 2		•		
Expected Annual Measurable Outcomes:	Maintain or exceed a 96.26 District av (FIT) protocols.	erage rating or	n the Office of Public School Constru	uction Facilities Ins	pection Tool		

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures	
School Facilities 5.1 Create a comprehensive plan for maintaining school facilities 5.2 Develop an inspection tool for sites	LEA-wide Grades: All	X All 	Facilities Maintenance Plan Unrestricted Est. Cost: \$50,000 Inspection tool Est. Cost: \$25,000	
	LCAP Y	/ear 3	I	
Expected Annual Measurable Outcomes: Maintain or exceed a 96.26 District average rating on the Office of Public School Construction Facilities Inspection To (FIT) protocols.				
Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures	
School Facilities 5.1 Create a comprehensive plan for maintaining school facilities 5.2 Develop an inspection tool for sites	LEA-wide Grades: All	X All 	Facilities Maintenance Plan Unrestricted Est. Cost: \$50,000 Inspection tool Est. Cost: \$25,000	

Annual Update

Annual Update Instructions: For each goal in the prior year LCAP, review the progress toward the expected annual outcome(s) based on, at a minimum, the required metrics pursuant to Education Code sections 52060 and 52066. The review must include an assessment of the effectiveness of the specific actions. Describe any changes to the actions or goals the LEA will take as a result of the review and assessment. In addition, review the applicability of each goal in the LCAP.

Guiding Questions:

- 1) How have the actions/services addressed the needs of all pupils and did the provisions of those services result in the desired outcomes?
- 2) How have the actions/services addressed the needs of all subgroups of pupils identified pursuant to Education Code section 52052, including, but not limited to, English learners, low-income pupils, and foster youth; and did the provision of those actions/services result in the desired outcomes?
- 3) How have the actions/services addressed the identified needs and goals of specific schoolsites and were these actions/services effective in achieving the desired outcomes?
- 4) What information (e.g., quantitative and qualitative data/metrics) was examined to review progress toward goals in the annual update?
- 5) What progress has been achieved toward the goal and expected measurable outcome(s)? How effective were the actions and services in making progress toward the goal? What changes to goals, actions, services, and expenditures are being made in the LCAP as a result of the review of progress and assessment of the effectiveness of the actions and services?
- 6) What differences are there between budgeted expenditures and estimated actual annual expenditures? What were the reasons for any differences?

Original Goal from prior year LCAP:	Implement	mplement CCSS in all classrooms			Related State and/or Local Priorities: X 1 X 2 _3 _4 _5 _6 _7 _8 Local:	
Goal Applies to:	Schools: Applicable	All Grades: All Pupil Subgroups: All				
Expected Annual Measurable Outcomes:	(EL) with • 85% Scie	o of instruction in English Lang A) and Math classrooms will b the CCSS o of instruction in secondary H ence will be aligned with the C nical literacy standards	istory, SS,	Actual Annual Measurable Outcomes:	classroor currently are addre • 85% of ir and Scie	nstruction in ELA and Math ms will be aligned with the CCSS. As configured, not measureable. We essing it differently in 2016-17. Instruction in History, Social Science nce will be aligned with the CCSS literacy standards. As currently

LCAP Year: Planned Actions/Services	
	Standards-aligned curriculum will be available for classroom use in Language Arts/ELD (K-5) and Mathematics (6-8) beginning in August, 2016. Professional development to support implementation begins in summer, 2016.
	A district curriculum adoption schedule for 2015-16, 2016-17, 2017-18 and 2018-19 is now in place to guide completion of our Language Arts/ELD adoption at grades 6 -12 and Mathamatics at grades K-5 and 9 - 12. History, Social Science and Science adoptions are scheduled to follow after ELA and Mathematics. This curriculum is the essential foundation for standards-aligned instruction in all content areas.
	All VUSD principals have participated in training to develop skills in the Instructional Rounds approach to classroom observation. Instructional Rounds will continue in 2016-17. Principals report increased awareness of instructional practices to deliver standards-based instruction through Instructional Rounds classroom visits and debriefing.
	Training and curriculum adoption activities are prerequisites to measuring the alignment of instruction with state content standards. Therefore, no percentages are reported in this goal area. Instead, essential actions have occurred:
	configured, not measureable. We are addressing it differently in 2016-17.

	Budgeted Expenditures		Estimated Actual Annual Expenditures
 Provide professional development in CCSS and the instructional strategies to fully implement CCSS. 1.1 Expand Secondary English Language Arts Teacher Specialist support 2.2 Continue .5 BTSA Special Education Support provider 1.3 Provide quarterly facilitated collaboration time for ELA, math, history/social science, science regular education and SAI teachers 6-12 1.4 Provide two grade level district collaboration meetings for each grade level K-5 and SAI in ELA and Math. 		 Secondary ELA TOSA support was expanded to increase service. All K-5 teachers attended two full days of professional development focused on ELA/ELD during the school year. Grade level ELA/ELD and math meetings included SAI Specialists and SDC teaches with common core engagement strategies embedded into the training SAI/SDC K-5 teachers were provided additional training and support on the supplemental and progress monitoring components of the newly adopted Language Arts curriculum on May 12, 2016 Middle School ELA/ELD TOSA was expanded resulting in opportunity for TOSA to provide professional devleopment during the school day as well as provide observation and support to teachers in the classrooms. Quarterly facilitated collaboration time for grades 6 - 12: Secondary school sites provided all ELA/ELD, math, history/social science and science teachers time for collaboration quarterly to develop lessons, rubrics, and common assessments. TOSAS and teacher leaders facilitated the sessions. On April 27, 2016, 14 high school ELA teachers were trained with strategies for using the ELA/ELD standards in their classrooms. High school ELA teacher groups met with TOSA to align grading practices on March 10, 2016, April 22, 2016, April 29, 2016, a Common Core Speaking and Listening workshop was offered and middle and 	1.1 Unrestricted Certificated Teacher Salary \$79,800 1.2 Unrestricted Certificated Teacher Salary \$63,194 1.3 One Time Funds 1103 Hourly \$13,716; 1106 Subs \$40,234; 1107 Stipends \$688 1.4 ELA/Math 1103, Hourly Teacher \$542; 1106, Subs \$57,883; 1107 Stipend \$115 1.4 SPARK PE 1106, Subs \$837

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		high school ELA	teachers attended.	
		and A.P. teache curriculum and t	8, 2015, high school ELA Honors rs met to collaborate on planning o establish new procedures for ents for Honors English.	
		On October 30 a teachers attende TOSA at CSUC attended on Ma		
		all district and m additional hours	ed staff development time to attend hany county CCSS trainings, with dedicated to staff collaboration mentation strategies.	
			res for this action were significantly ecause fewer collaboration meetings planned.	
Scope of service:	Local Education Agency (LEA)-wide	Scope of service:	LEA-wide.	
	Grades: All		Grades: All	
X All		X All		
		X All 		Redesignated

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in the Next Genera 2.1 Hire 1 Full Time Teacher Specialist 2.2 Science Teache secondary science	r training teachers and para-educators tion Science Standards (NGSS) e Equivalent (FTE) Secondary Science er on Special Assignment will meet with teachers to train on the NGSS.	Hire 1 Full Time Equivalent (FTE) K-12 Science Teacher Specialist Unrestricted Object 1XXX-3XXX Est. Cost: \$95,800 Train secondary science teachers on the NGSS. Unrestricted Object 4XXX Est. Cost: \$3,400	hired. 2.2 Secondary S training on NGS Teacher Training • HS: 29 so of PD • MS: 36 so of PD • 6th Grade day Leadership Tean • HS: 6 tea • MS: 9 tea • 6th Grade Teacher District • HS: 29 tea • 6th Grade Benchmark Mee Assessments • HS: 4 tea • MS: 8 tea Actual expenditude over budget beco training took pla	cience teachers received 3 full days cience teachers received 2 half days e: 16 science teachers received 1 full m Training (District Collaboration) achers 4 meetings chers 4 meeting e: 15 teachers 2 meetings Wide Collaboration Meetings eachers 1 full day eachers 2 full days etings to Develop District Wide achers two days achers three days ures for this action were significantly cause additional secondary science	Title II Certificated Teacher Salary \$97,300 2.2 One Time Funds 1103, Hourly Teachers & Benefits \$1641
Scope of service:	Middle and High Schools		Scope of service:	Middle and High Schools	
	Grades: 6th, 7th, 8th, 9th, 10th, 11th, 12th			Grades: 6th, 7th, 8th, 9th, 10th, 11th	

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X All	X All	
		upils _ Redesignated aiian or Pacific

support CCSS and NGSS. 3.1 Purchase supplemental math materials K-5 for SAI. 3.2 Pilot and purchase ELA instructional materials K-8 and SAI 3.3 Purchase ELA supplemental instructional materials 9- 12 and SAI. 3.4 Develop and implement 3-year plan for NGSS materials, equipment and consumables that correspond to NGSS implementation at all grade levels.	Purchase supplemental math materials K-5 for SAI/Purchase ELA instructional materials K-8 and SAI Unrestricted Object 4XXX Est. Cost: \$1,500,000 Purchase ELA supplemental instructional materials Unrestricted Object 5XXX Cost: \$25,000	Committee was instructional mat completed and L (<i>Benchmark</i>) we board for purcha following school A 6-8 Mathemati Committee was in school math mat and two material use beginning in <i>Connections</i>) A 6-8 and 9-12 L Materials Comm Pilot materials w classroom in fall use in 2017-18. SAI/SDC K-5 tea training and supp progress monitor adopted Langua A draft 3-year pla materials, equipri services departn work on funding Actual expenditu under budget be purchased in 20	Arts Instructional Materials formed to review and pilot erials for ELA and SLA. A pilot was anguage Arts instructional materials re recommended to the school use and implementation for the year (2016-2017) ics Instructional Materials formed to review and pilot middle terials. The pilots were completed is were approved by the board for 2016-17 <i>(California Math</i> and <i>Core</i> anguage Arts Instructional ittee was formed in Spring 2016. rere selected and will be piloted in 2016 for anticipated purchase and achers were provided additional port on the supplemental and ring components of the newly ge Arts curriculum on May 12, 2016. an was developed for NGSS ment and consumables. Educational nent and business department will sources. ures for this action were significantly causse ELA materials will be 16-17 instead of 2015-16.	3.1 & 3.2 Unrestricted One Time Funds, Textbooks \$13,800 3.4 Unrestricted One Time Funds, \$25,500 3.2 One Time Funds Hourly Teacher & Benefits 1103, \$28,779 Substitutes & Benefits 1106, \$11,242 Stipends & Benefits 1107, \$1,434
Scope of service: LEA-wide Grades: All		Scope of service:	LEA-wide Grades: All	

X All			X All		
Native _ Hispanic Income Pupils _ R proficient _ Asian Islander _ English	American Indian or Alaska or Latino _ Two or More Races _ Low Redesignated fluent English _ Native Hawaiian or Pacific Learners _ Black or African o _ White _ Students with eless		_ Foster Youth _ American Indian or Alaska Native _ Hispani Latino _ Two or More Races _ Low Income Pupils _ Redesig fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _Other		
 4. Expand world language learning opportunities in all elementary schools. 4.1 Elementary schools utilize one release day for the Site Leadership Teams to explore resources and/or visit other schools to identify a world language learning option for each site. 		One release day for the Site Leadership Team Unrestricted Object 1XXX-3XXX EST. Cost: \$9,700 for subs	opportunities by District-wide ele did not take plac for English Lean dual language p Expenditures for budget because	Middle schools expanded world language learning opportunities by offering Spanish 1 at all four sites. District-wide elementary focus on world languages did not take place. Emphasis was placed on support for English Learner bilingualism in VUSD Pre K - 5 dual language programs. Expenditures for this action are significantly over budget because TWI Spanish teachers for middle school program are reported.	
Scope of service:	Elementary Schools Grades: TK, K, 1st, 2nd, 3rd, 4th, 5th		Scope of service:	Elementary and Middle Schools Grades: TK, K, 1st, 2nd, 3rd, 4th, 6th, 7th, 8th, Preschool	
X All			X All		
					Redesignated

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the technology available to integrate technology in instruction as identified in the CCSS/NGSS.	Restricted Parcel Tax Object 4XXX Est. Cost: \$250,000	Ongoing work in progress to meet the 4:1 ratio of electronic devises to special education classes. Interactive white boards are in all special education classes. Chromebooks were piloted in 9th grade seminar classes at three high schools with a 2:1 classroom ratio.	5.0 Restricted - Parcel Tax VT16-000091, \$97,600 (252 Chromebooks); \$1,090,698 (Interactive Projectors)
		Interactive white boards have been installed in all VUSD classrooms. Expenditures for this action are significantly over budget because additional technology equipment was purchased for use districtwide.	Unrestricted One Time Funds, \$17,500 (Student PC); \$447,700 (Jumper Switches)
			Unrestricted One-Time Funds, \$254,130 (Student PC); Travelmate Computer \$184,634;
			Restricted Lottery, DATA PC VT16- 00036, \$117,500

				\$117,500	
Scope of service:	LEA-wide	Scope of service:	LEA-wide		
	Grades: All		Grades: All		

X All Foster Youth _ American Indian Native _ Hispanic or Latino _ Two Income Pupils _ Redesignated flue proficient _ Asian _ Native Hawaii Islander _ English Learners _ Bla American _ Filipino _ White _ Stu	o or More Races _ Low ent English ian or Pacific ck or African		Latino _ Two or fluent English pr Islander _ Engli American _ Filip Disabilities _ Ho	_ American Indian or Alaska Native More Races _ Low Income Pupils _ oficient _ Asian _ Native Hawaiian o sh Learners _ Black or African pino _ White _ Students with pmeless	Redesignated
Disabilities _ Homeless _ Other 6. Provide professional developme technology integration into instructi 6.1 Continue funding additional 1 F Integration Specialist 6.2 Technology Mentors train staff technology with instruction 6.3 SAMRai – Professional Develo 60 teachers in technology tools for	ion TE Technology at all sites to integrate pment model to train	1 FTE Technology CCSS Integration Specialist Unrestricted Object 1XXX-3XXX Est. Cost: \$95,800 Technology Mentors Unrestricted Object 1XXX-3XXX Est. Cost: \$500 per tech mentor =\$16,500 Professional Dev. SAMRai Unrestricted Object 1XXX-3XXX Est. Cost \$21,000	to district studen Technology men development in ti into instruction: One on or appointme Grade lev Tech-Tim VUSD After scho all VUSD Video tuto SAMRai technoli took place for ele cohorts of ELA, PE. 60 people tr	ntors provided professional the area of technology integration ne training and support by ent rel team meetings by request e with Tracie classes open to all col Summer Series classes open to orials ogy-pedagogy-curriculum trainings ementary, middle, and high school Science, Social Science, Math, and ained. -16, VACE provided all staff with .com, as well as, many conference	6.1 Unrestricted, Certificated Teachers Salary & Benefits, \$94,650 6.2 One Time Funds, Substitutes 1106, \$259 ,Stipends 1107, \$12,500 6.3 Unrestricted One Time Funds, 1107 Stipends, \$17,610
Scope of LEA-wide Grades: All			Scope of service:	LEA-wide Grades: All	

X All			X All		
Native _ Hispanic Income Pupils _ R proficient _ Asian Islander _ English	merican Indian or Alaska or Latino _ Two or More Races _ Low edesignated fluent English _ Native Hawaiian or Pacific Learners _ Black or African o _ White _ Students with eless		Latino _ Two or fluent English pr Islander _ Engli	_ American Indian or Alaska Native _ More Races _ Low Income Pupils _ oficient _ Asian _ Native Hawaiian o sh Learners _ Black or African bino _ White _ Students with omeless	Redesignated
 7. Develop students' keyboarding skills 7.1 Promote use of "Typing Training" keyboarding program 7.2 Maintain subscription to keyboarding program for district wide use 		Subscription to keyboarding program for district wide use Unrestricted Object 5XXX Est. Cost: \$5700	Subscription to keyboarding program was maintained for district-wide use. District keyboarding license for Typing Training was made available to all students via VUSD website. VACE provided opportunities for students to develop keyboarding skills and computer literacy training. Expenditures for this action are significantly over budget because a multi-year license was purchased instead of a one-year license.		7.2 Restricted CommonCore, \$15,189 (Pd in 14-15)
Scope of service:	LEA-wide		Scope of service:	LEA-wide	
	Grades: All			Grades: All	
X All			X All	X All	
					Redesignated

to review SBAC res Income, English Le in the integration of 8.1 Maintain grade training and have ti	and para-educator training specifically sults and address needs of Low arners, Foster Youth, RFEP students the CCSS into lesson design. level teams of teachers to receive me for collaboration on lesson design review of student outcomes.	Maintain teacher training and collaboration Unrestricted Object 1XXX-3XXX Est. Cost: Stipends for teachers to participate @\$50 per 75 teachers quarterly= \$17,600	twice during the year with TOSAS to collaborate on EL Liaiso		Unrestricted - EL Liaison stipends \$3,770
Scope of service:	LEA-wide Grades: All		Scope of service:	LEA-wide with emphasis on K-5 Grades: All	
All 			_ All X Foster Youth _ American Indian or Alaska Native X His Latino _ Two or More Races X Low Income Pupils X Re- fluent English proficient _ Asian _ Native Hawaiian or Pa- Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _Other		X Redesignated
 9. Provide English and Spanish supplemental CCSS U instructional and classroom library materials at K-12 for EL instruction in language arts. 		Unrestricted Object 5XXX Est. Cost: =\$25,000	All sites were allocated funding to purchase supplemental materials for EL instruction in Language Arts. Additional books were ordered to support CCSS instruction in Reading. Centralized funds were used to provide support for EL instruction and home-school communication. VUSD Director of Multilingual and Multicultural Education and support staff provide direction to Pre- K through grade 12 administrators, teachers and		9.0 Restricted Parcel Tax, \$10,886 9.1b Unrestricted Certificated Administrator, \$224,757; Classified

		adopted Master include support f Committees, ELI student data to g multilingual reco language progra transportation, p twelve English L Classified staff p school communi support and distr Support for teach local and state c State CABE, wir and release/sub- instructional stra English Learners Expenditures rep significantly high site allocations a reported here.	b implement the VUSD board- Plan for English Learners. Services for English Learner Advisory D curriculum implementation, use of guide instructional services, staffing, gnition, best practices including dual m design, managing resources, TWI arent education, and Pre-K through earner program articulation, provide support for DELAC, home cation, summer intervention rict translation services. Ther and administrator attendance at onferences, including Ventura and th registration fees, travel expenses stitute time specifically to improve tegies and program design for S. ported for this activity are ter than budgeted because school and related activities are added and	Certificated Hourly & Substitutes, \$23,277;
Scope of service:	LEA-wide	Scope of service:	LEA-wide	
	Grades: All		Grades: All	

All			_ All		
Native _ Hispanic of Income Pupils _ Reproficient _ Asian _ Islander X English	merican Indian or Alaska or Latino _ Two or More Races _ Low edesignated fluent English _ Native Hawaiian or Pacific Learners _ Black or African o _ White _ Students with eless		Latino _ Two or fluent English pr Islander X Engli	_ American Indian or Alaska Native _ More Races _ Low Income Pupils _ oficient _ Asian _ Native Hawaiian of sh Learners _ Black or African pino _ White _ Students with omeless	Redesignated
supplemental mater	and para-educators in the use of new rials through English Learner Teacher d paraeducator workshops.	Restricted Object 1XXX-3XXX Est. Cost: \$50 Stipend for 27 EL Liaisons for 8 meetings= \$12,300	were provided 4 trainings where they reviewed site data including demographics and academic achievement of specific sub-groups. Training was provided in how to best meet the needs of the students they serve at their site, given their role in		Unrestricted EL Liaison stipends \$3,770
Scope of service:	LEA-wide		Scope of service:	LEA-wide	
	Grades: All			Grades: All	

_ All			_ All		
Native _ Hispanic @ Income Pupils _ Reproficient _ Asian Islander X English	merican Indian or Alaska or Latino _ Two or More Races _ Low edesignated fluent English _ Native Hawaiian or Pacific Learners _ Black or African o _ White _ Students with eless		Latino _ Two or fluent English pr Islander X Engl	_ American Indian or Alaska Native _ More Races _ Low Income Pupils _ oficient _ Asian _ Native Hawaiian o ish Learners _ Black or African bino _ White _ Students with omeless	Redesignated
maximize available opportunities for all applications for CC 11.1 Hire district-wi 11.2 Develop and ir	Career Technical Education Plan to resources, expand career pathway students and provide real-world SS. de CTE Coordinator nplement plan to provide necessary als for CTE Courses.	Unrestricted Object 1XXX-5XXX CTE Coordinator Salary, clerical support, supplies, professional development, etc. Est. Cost \$150,000	District-wide CTE Coordinator and support staff were hired. VUSD is implementing the Ventura County Innovates Grant to support CTE and provide a foundation for VUSD CTE plan at both middle and high schools. Expanded career pathways have been identified and implemented at Buena, Foothill Technology and		Unrestricted Loc 428 \$156,920 VACE CTE program scholarships -
Scope of service:	LEA-wide		Scope of service:	LEA-wide	
	Grades: All			Grades: 6th, 7th, 8th, 9th, 10th, 11th, 12th, Adult	

X All			X All		
Native _ Hispanic Income Pupils _ R proficient _ Asian Islander _ English	American Indian or Alaska or Latino _ Two or More Races _ Low edesignated fluent English _ Native Hawaiian or Pacific Learners _ Black or African o _ White _ Students with eless		Latino _ Two or fluent English pr Islander _ Engli	_ American Indian or Alaska Native _ More Races _ Low Income Pupils _ roficient _ Asian _ Native Hawaiian of ish Learners _ Black or African pino _ White _ Students with pmeless	Redesignated
middle and high sc	CO Library Resources Data base	One year license Unrestricted Object 5XXX Est. Cost \$24,290	GALE on line reference/research data base for school reports and projects. Librarians received professional development on the new data base and provided training for interested teachers (1-26-16)Unres Licens Subst		Unrestricted License \$12,000; Substitute 1106, (3) \$530
Scope of service:	Secondary level Grades: 6th, 7th, 8th, 9th, 10th, 11th, 12th		Scope of service:	Secondary level. Grades: 6th, 7th, 8th, 9th, 10th, 11th, 12th	
X All			X All	· · · · · · · · · · · · · · · · · · ·	
					Redesignated

13.1 Turn-It-In License		Unrestricted Object 5XXX Est. Cost \$15,000	ELA and Social Sept. 28, 2015 in license was not the student priva resources are be The expenditure	e was purchased. 52 high school Science teachers were trained on n its use. Unfortunately, Turn It In renewed due to lack of adherence to acy policy. Alternate web-based eing investigated. es for Turn-It-In license are more because of the cost of the license	13.1 Unrestricted, License \$17,660; One Time Funds - Training Substitutes and Benefits 1106, \$2511
Scope of service:	High Schools		Scope of service:	High schools	
	Grades: 9th, 10th, 11th, 12th			Grades: 9th, 10th, 11th, 12th	
_ Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless Other			_ Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignate fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _Other		
Other What changes in actions, servivces, and expenditures Few changes are planned in this goal area. However, in accordance with our new district curriculum adoption schedule, the district has modified the date for ELA adoption at grades 6 - 8. In order to maintain the focus on EL and FEP students, stakeholders recommended changing the focus from multilingualism to bilingualism. District-wide emphasis on standards-implementation requires the participation of all teachers, therefore PE teachers are now included with support for a collabortion network. • ELA adoption for grades 6 - 8 moved to 2016-17 school year. • Multilingual focus redefined as focus on bilingualism for English Leaner and redesignated students. • Collaboration network for PE teachers included along with all content areas. • Turn-It In licenses removed due to privacy compliance issues. • Secondary collaboration time has been built into the Educator Effectiveness plan to maintain this focus of development teacher capacity and site leadership • K-8 school will continue to develop language learningn opportunities for all students and identify recognition model for 8th grade bilingual/biliterate students.				n the focus on Il teachers, students. ain this focus on	

Original Goal from prior year LCAP:	Improve student achievement	Related State and/or Local Priorities: _1 X 2 _3 X 4 _5 _6 X 7 X 8 Local:	
Goal Applies to: Expected Annual Measurable	Schools: All Grades: All Applicable Pupil Subgroups: Number of all students and for each s subgroup of students scoring proficier		1 - Baseline CAASPP Results from the 2015
Outcomes:	 Subgroup of students scoring proficter above will increase by 5% as measure CAASPP Student performance for all students wincrease by an additional 2% and EI a increase by an additional 5% in each a measured by the following indicators : access and passage rates with C or h G enrollment and passage rates, Engl learners who become English proficie reclassification rate, share of pupils pa AP exam with score of 3 or higher, CA passage rates in 10th grade, graduational states in 10th grade, graduational states in the states of t	ed by Outcomes: will nd LI will area as course igher, A- lish nt, EL assing AHSEE	administration of the SBAC at grades 3, 4, 5, 6, 7, 8 and 11 in ELA and Mathematics indicate stronger performance in ELA than Mathematics overall and specifically at the secondary level. Also, persistent achievement gaps exist between White and most other student groups except the RFEP group at some grades. Scores for low-income students are usually consistent with Hispanic group scores. CAASPP Standard Exceeded and Standard Met - ELA/Literacy- Overall Performance - DISTRICTWIDE • All students - 50% • EL - 11% • SocDisadv - 33% • Sp Ed - 7% • Hispanic -34% • White - 65% CAASPP Standard Exceeded and Standard Met - Mathematics - Overall Performance - DISTRICTWIDE • All students - 39% • R-FEP - 36% • EL - 11% • SocDisadv - 24%

- Sp Ed 5%
- Hispanic 26%
- White 54%

2 - Percent of 4-Year Cohort that Completed "ag" Requirements - District at 38.7% in 2014/15 per most recent data on Data Quest. For VUSD student groups:

- 27% for Hispanic or Latino students
- 43.5% for White students
- 44% for Black or African American students
- 69.2% for Asian students
- 2% for English Learners
- 19% for SED students
- Not available for SWD group

3 - English Learners who become English proficient (AMAO 2) - Improved performance reported for both EL groups, however CDE target only met for "5 years or more" group in 2014-15, 51.1%.

- 2013-14: Less than 5 years 19%, 5 years or more 48.6%
- 2014-15: Less than 5 years 21%, 5 years or more 51.1%

This reflects time required to acquire English proficiency. In addition, overall district EL peformance on AMAO 1 increased but fell short of CDE target in 2015 (58% compared to target of 60.5%). District matched overall state average.

4 - English Learner Reclassification Rate - 2015 district percentage of EL students who were reclassified went down to 8% from 14% in 2014. This is largely due to changes in reclassification criteria associated with implementation of SBAC. Preliminary results for 2016 indicate an increase in reclassification rate.

5 - Percent of Students Who Passed an

Advanced Placement (AP) Exam with a Score of

3 or Higher - The percentage of VUSD students taking at least one AP exam grew by 2% to 19.7% in 2015 and the percent passing with a score of 3 or higher also increased from 73% to 74% in 2015. This compares to the state passing rate of 62%. For VUSD student groups the AP passing rates with a score of 3 or higher in 2015:

- 70% for Hispanic or Latino students
- 76% for White students
- 63% for Black or African American students
- 71% for Asian students
- 78% for English Learners
- 68% for SED students
- 67% for SWD group

6 - CAHSEE passage rates - Not applicable due to new state policy, new State policy suspended the CAHSEE

7 - Course passage rates with C or higher unable to collect this data, metric to be changed for future reporting.

8 - 2015 Four Year graduation rates

- Hispanic went from 88.8% to 85.6%
- White went from 95.3% to 94.7%
- Afr. Am. went from 96.4% to 89.3%
- Asian went from 91.9% to 97.6%
- English Learners went from 72.2% to 743%
- SED went from 85.3% to 84.9%
- SWD went from 77.4% to 77.7%

9. 2015 Four Year dropout rate

- Hispanic went from 7.6% to 8.6%
- White reamained at 4.1%
- Afr. Am. went from 3.6% to 10.7%
- Asian went from 2.7% to 2.4%
- English Learners went from 17.3% to 15.1%

				t from 10.7% to 9.6% It from 12.9% to 12.	
	LCAP Year:	2015-16			
Planned Actions/Services			Actual Act	ions/Services	
	Budgeted Expenditures				Estimated Actual Annual Expenditures

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1.1 TOSAs meet w implement interim 3 – 11. 1.2 TOSAs meet w	implement interim assessments for ELA and Math, grades 3 – 11. 1.2 TOSAs meet with site teacher leaders to identify and implement diagnostic assessments in ELA and math,		 K-5 ELA and Math TOSAS worked with benchmark committee to update assessments and plans for ELA and Math. Secondary ELA and Math TOSAS worked with teacher representatives from middle and high schools to review and revise content area benchmarks. ELA and Math TOSA attended principal meetings to share student performance reports and provide strategies for improving student achievement. ELA TOSA attended K-5 Principal Meeting (4-25-16) to review PD for 2016-2017 and identify integrated diagnostic assessments in newly-adopted language arts instructional materials. High school ELA TOSA attended English Department meetings at each of the main high schools in winter, 2015-16 to discuss benchmark tests. No expenditures are reported for this action because it took place as part of other activities. 		No additional expenditures required.
Scope of service:	LEA-wide Grades: All		Scope of service:	LEA-wide Grades: All	
X All			X All		
					Redesignated

2. Use assessment results to guide instruction. 2.1 Provide collaboration time for general education and SAI teachers to analyze quarterly/trimester results from interim and diagnostic assessments and align curriculum for ELA and math at grades: K-11		Provide collaboration time for general education and SAI teachers Unrestricted Object 1XXX-3XXX Est. Cost \$10,000	This work was accomplished through grade-level meetings for Language Arts and Math teachers with facilitation provided by TOSAS. No expenditures are reported because no additional costs were incurred.		Unrestricted, \$3717.
Scope of service:	LEA-wide		Scope of service:	LEA-wide	
	Grades: All			Grades: All	
X All			X All		
					_ Redesignated

basic and below students in ELA and math 3.2 Provide staff and planning time for curricu development, student enrollment, program pr and evaluation. 3.3 Incorporate AVID strategies for incoming grade students	eparation 1XXX-3XXX Est. Cost:	students particip Summer bridge incoming 6th an met grade-level middle school be takes place at A with transportati participated in S bridge program for lowest-perfor Buena and Vent participated in S used for curricul program prepara strategies are in bridge programs 91 concurrent st week summer s to offer a 6 weel 16.	rming students and takes place at tura High Schools - 127 students summer, 2015. Staff planning time is um development, student enrollment ation and evaluation. AVID corported into the 6th and 9th grade	
Scope of service: Elementary and Middle S Grades: TK, K, 1st, 2nd, 3		Scope of service:	Middle and High Schools Grades: 7th, 8th, 9th, 10th, 11th,	

_ All			_ All		
X Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races X Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White X Students with Disabilities _ Homeless _ Other			X Foster Youth _ American Indian or Alaska Native _ Hispanic Latino _ Two or More Races X Low Income Pupils _ Redesign fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White X Students with Disabilities _ Homeless _Other		
meet each semester to analyze grades for student groups		Crescendo Contract Unrestricted Object 5XXX Est. Cost \$75,000 Release time for semester meetings – Unrestricted Object 1XXX-3XXX Est. Cost \$3,000	Secondary administrators analyze grade summary reports at each site to identify areas needing support and direction. Student subgroups were expanded as reported in "Actual Pupils Served" because it was determined that significant grade discrepancies also exist for Hispanic and Redesignated Fluent English Proficient students. Expenditures reported are significantly below budgeted amounts because district decided not to hire outside consultant.		
Scope of service:	Middle and High Schools		Scope of service:	Middle and High Schools	
	Grades: 6th, 7th, 8th, 9th, 10th, 11th, 12th		Grades: 6th, 7th, 8th, 9th, 10th, 11th, 12th		
_ All	_ All		_ All		
			X Foster Youth _ American Indian or Alaska Native X Hispani Latino _ Two or More Races X Low Income Pupils X Redesig fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _Other		X Redesignated

	e district-support for Advancement via Individual ation (AVID) at all middle schools and 3 high new AVID teachers Unrestrict Object 1XXX-3X Est. Cost: \$4,000 AVID tuto Unrestrict Object 1XXX-3X Est. Cost: \$94,400		Seven secondar successfully imp Funding allowed campus visits ar essential to the and Human Res website for AVIE continue to reac students to becc High School rec teachers and ad 2016 Summer In	\$18,000; 2903	
Scope of service:	All Middle Schools, Buena, Foothill and Ventura H.S.		Scope of service:	All Middle Schools, Buena, Foothill and Ventura H.S.	
	Grades: 6th, 7th, 8th, 9th, 10th, 11th, 12th		Grades: 6th, 7th, 8th, 9th, 10th, 11th, 12th		
_ All			_ All	_ All	
			Foster YouthAmerican Indian or Alaska Native Hispanic of LatinoTwo or More Races X Low Income Pupils X Redesign fluent English proficientAsianNative Hawaiian or Pacific Islander X English Learners Black or African American Filipino White Students with Disabilities Homeless Other		X Redesignated

school and during a		Extend library hours at all middle and high schools Unrestricted Object 1XXX-3XXX Est. Cost: \$3,500 per year for each school= \$27,900	are available at each site) ools ted Expenditures exceed budgeted amount because costs to extend library hourse exceeded estimate. (XX) t: er		6.1 Unrestricted, \$33,500 Hourly Teacher and Library Technician Plus Benefits
Scope of service:	All Middle and High Schools		Scope of service:	All Middle and High Schools	
	Grades: 6th, 7th, 8th, 9th, 10th, 11th, 12th			Grades: 6th, 7th, 8th, 9th, 10th, 11th, 12th	
_ All			_ All		
X Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races X Low Income Pupils X Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other			X Foster Youth _ American Indian or Alaska Native _ Hispanic of Latino _ Two or More Races X Low Income Pupils X Redesigna fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _Other		X Redesignated

for LI, EL's, FY, RF 7.1 Maintain one pe FY & RFEP studen	ing and timely academic intervention EP students grades 9-12 priod of certificated support for LI,EL, i's achievement at each high school	Maintain certificated support for LI,EL, FY & RFEP student's Unrestricted Object 1XXX-3XXX Funding Source: General Est. Cost: 1 period high school= \$73,300	Contract and hourly intervention teachers at elementary schools for small group and individualized intervention instruction in language arts and mathematics. Secondary intervention classes for students who are not meeting grade-level standards in mathematics. Bilingual and culturally proficient paraeducators to provide individual and small group classroom support to English Learners and low-performing students in language arts and mathematics. Hourly teacher support for English Language Development progress monitoring and instruction. Actual costs exceed budgeted costs because site allocation intervention staffing and supplies are reported.		Unrestricted, Certificated Teacher Salaries & Benefits, \$86,897 Site Locations: Certificated Teacher, \$300,245; Classified Instruction, \$486,958; Classified Support, \$155,377; Supplies, \$12,327; Services, \$26,607 (Total \$1,001,514)
Scope of service:	Buena, Ventura, Foothill, Pacific H.S.		Scope of service:	LEA-Wide	
	Grades: 9th, 10th, 11th, 12th			Grades: All	
_ All			_ All		
X Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races X Low Income Pupils X Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other			_ Foster Youth _ American Indian or Alaska Native _ Hi Latino _ Two or More Races X Low Income Pupils _ Re fluent English proficient _ Asian _ Native Hawaiian or P Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _Other		Redesignated

academic opportunities 8.1 Include zero period for students in intervention or TWI program		Include zero period for students in intervention or TWI program Unrestricted Object 1XXX-3XXX Est. Cost: \$109,900	Zero periods were utilized at six secondary sites to increase academic opportunities for English Learners. Reported expenditures are less than estimated due to the cost of teacher salaries.		8.1 Unrestricted General Fund, Certificated Teacher High Schools, \$88,766
Scope of service:	All Middle and High Schools Grades: 6th, 7th, 8th, 9th, 10th, 11th, 12th		Scope of service:	All Middle and comprehensive high schools. Grades: 6th, 7th, 8th, 9th, 10th, 11th, 12th	
All X Foster YouthAmerican Indian or Alaska NativeHispanic or LatinoTwo or More Races X Low Income Pupils X Redesignated fluent English proficientAsianNative Hawaiian or Pacific Islander X English LearnersBlack or African AmericanFilipinoWhiteStudents with DisabilitiesHomeless Other			_ All X Foster Youth _ American Indian or Alaska Native _ Hispan Latino _ Two or More Races X Low Income Pupils X Redesi fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _Other		
recommendations for school plans that provide learning		Release Time leadership team Est. Cost: \$13,700 Unrestricted Object 1XXX-3XXX	This activity became part of grade level meetings with content area TOSAS. Expenditures are significantly lower than estimated becauses the activity was incorporated into grade level meetings.		No additional expenditures required.
Scope of service:	All Schools Grades: All		Scope of service:	All Schools Grades: All	

_ All			_ All		
X Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races X Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other			X Foster Youth _ American Indian or Alaska Native _ Hispanic of Latino _ Two or More Races X Low Income Pupils _ Redesigna fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _Other		
Elementary School 10.2 Summer AVIE	ment AVID at 4th & 5th grades at Elmhurst School her AVID training for site staff ng support from district AVID coordinator Funding Source: T Unrestric Object 1XXX-3X Est. Cost \$105,900		Elmhurst elementary school successfully implemented the AVID program. District director and HR developed website for AVID information and HR department will continue to reach out to local colleges to recruit students to become AVID tutors. Twenty-eight teachers and administrators districtwide will be attending AVID 2016 Summer Institute. Expenditures reported are significantly lower than estimated because costs were reported in district AVID activities and were lower than anticipated.		10.1 Unrestricted, Travel & Conference, \$3,873
Scope of service:	Elmhurst		Scope of service: Elmhurst		
	Grades: 4th, 5th		Grades: 4th, 5th		
_ All			_ All		
X Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races X Low Income Pupils X Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other			X Foster Youth _ American Indian or Alaska Native _ Hispanic Latino _ Two or More Races X Low Income Pupils X Redesign fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _Other		K Redesignated

What changes in actions, servivces, and expenditures	The review of 2015 CAASP data on student achievement in ELA and Math reveals significant academic achievement gaps between student groups. CELDT results show an ongoing need to increase the English language acquisition rate for ELs, especially those attending school for less than 5 years. In order to improve the achievement of EL, low-income, and students with disabilities, the following changes in actions and services are planned
	 Teacher liaison network formed for general education and special education teachers facilitated by special education program directors. Transportation included for all summer school programs starting in 2017 to remove barriers for low-income students and increase participation of English Learner and low-income students. K-5 district-wide Rtl intervention model developed to increase language arts achievement by low-income and English Learner students Garden-based learning program included to teach NGSS at Title I schools for low-income students Professional development materials and awareness activities planned to support implementation of College and Career Seminar for all 9th grade students.

Original Goal from prior year LCAP:	Increase g	raduation rates and decrease dropout rates	Related State and/or Local Priorities: _1 _2 _3 X 4 X 5 X 6 X 7 X 8 Local:
Goal Applies to:	Schools:	All High Schools	
		Grades: 9th, 10th, 11th, 12th	
	Applicable	Pupil Subgroups: All	

Expected Annual Measurable Outcomes:	 Graduation rates will increase for all students and significant subgroups by 2% from the previous school year Dropout rates for all students and significant subgroups will decrease by 2% from the previous year 	Actual Annual Measurable Outcomes:	 1 - Four-Year Cohort High School Graduation Rate - Graduation rates for VUSD students increased from 90% to 92% for the ALL group in a comparison of 2013 and 2014 results. Most significant subgroups also increased in this time period as summarized below: Hispanic went from 88.8% to 85.6% White went from 95.3% to 94.7% Afr. Am. went from 96.4% to 89.3% Asian went from 91.9% to 97.6% English Learners went from 72.2% to 743% SED went from 85.3% to 84.9% SWD went from 77.4% to 77.7% 2 - Four-Year Cohort High School Dropout Rate - Dropout rates for VUSD students remained the same at 6% for the ALL group in a comparison of 2013 and 2014 results. Significant subgroup results for this same time period as summarized below: Hispanic went from 7.6% to 8.6% White reamained at 4.1% Afr. Am. went from 3.6% to 10.7% Asian went from 10.7% to 9.6% SWD went from 12.9% to 12.4%
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	LCAP Year: 2015-16							
	Planned Actions/Services		Actual Actions/Services					
		Budgeted Expenditures			Estimated Actual Annual Expenditures			
classes for 9th gr 1.2 Provide curric classes	onal periods (FTEs) intervention math ade students who are below grade level. ulum guidance for 9th grade intervention nt progress in 9th grade intervention	school	 BHS, FTHS and VHA all utilized additional intervention periods for 9th grade students enrolled in Math 1 Readiness course. Secondary Math TOSA met with high school representatives to identify and recommend <i>Engage</i> <i>New York</i> as curriculum for Math 1 Readiness course. VACE provided credit recovery classes to 495 concurrent students at VHS, and BHS, in addition to their site classes. In addition, six high school student/parents enrolled in the First Steps Program at Pacific High School so their infants could receive care while they attended continuation high school. The majority of the student participants in the intervention programs were low-income students, many Hispanic and English Learners. 		1.1 Unrestricted, Certificated Teacher Salaries & Benefits, \$233,150 General Fund Contribution to VACE for Adult Education, \$100,000 1st Steps Program, \$141,000			
Scope of service:	Buena, Ventura, Foothill, Pacific, El Camino High Schools		Scope of service:	Buena, El Camino, Foothill, Pacific, Ventura High Schools				
	Grades: 9th			Grades: 9th, 10th, 11th, 12th				

X All			_ All		
			_ Foster Youth Latino _ Two or fluent English pr Islander X Engl American _ Filip Disabilities _ Ho _Other	_ Redesignated	
 2.2 Increase middle school staffing for math instruction by 1 period at each grade level to be used to offer additional math support beyond core instruction 2.3 Monitor student placement in 9th grade math to ensure articulation between levels 		3 periods for math intervention at each middle school Unrestricted Object 1XXX-3XXX Est. Cost: \$183,200	to offer additional math support beyond core U instruction. C 9th grade student mathematics placement was S summarized and reported to middle and high school B		2.2 Unrestricted, Certificated Teacher Salaries & Benefits, \$176,675
Scope of service:	Anacapa, Balboa, Cabrillo, DATA Middle Schools Grades: All		Scope of service:	Middle and high schools. Grades: 6th, 7th, 8th, 9th	
X All			X All		
			_ Foster Youth _ American Indian or Alaska Native _ Hispanio Latino _ Two or More Races _ Low Income Pupils _ Redesig fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _Other		_ Redesignated

	ict-wide online Credit Recovery program t all high schools.	Continue funding Credit recovery program Unrestricted Object 1XXX-3XXX Est. Cost: \$9000	High schools have collaborated with Ventura Adult and Continuing Education (VACE) and the ASSETS after-school programs at Pacific and Ventura High Schools to expand credit recovery opportunities using the APEX program. VACE significantly increased the number of students graduating from their home schools through credit recovery programs. Expenditures are significantly higher than estimated because VACE purchased additional APEX licenses.		Funding Source - Adult Education, \$24,455, ASSETS, \$4050 - APEX Software On- line Licenses VACE Teacher Salaries, \$66,145; VACE Counselor Salary, \$25,572; VACE Office Support, \$14,500; VACE Admin., \$2,380
Scope of service:	High Schools		Scope of service:	High Schools and VACE	
	Grades: 9th, 10th, 11th, 12th			Grades: 9th, 10th, 11th, 12th, Adult	
X All			X All		
					Redesignated

grades 6-12 4.2 Develop implem grades 6 – 12. 4.3 Pilot Get Focus grade students at o 4.4 Provide Get Foc	nteed guidance" for students from nentation plan for Naviance Program at ed/Stay Focused curriculum with 9th ne or more school sites cused/Stay Focused training to counselors and administrators	Purchase subscription to "Naviance" Unrestricted Object 5XXX Est. Cost: \$90,000 VC Innovates?	development by expert support for second-year dra board of educati The Naviance prinstalled for use grades 9 - 12. A been drafted. High school tead Get Focused/Sta Choices and Ch was board adop Teachers, couns participated in m opportunities off Academic Innov implementation 9th grade semin Supplemental co provide intensive students. Reported expen	ounselors at Pacific High School e support to continuation high school ditures are over estimates because and materials were slightly more	4.2 Restricted, VC Innovates (CCPT) \$54,335 4.3 Restricted, VC Innovates (CCPT) \$32,150 4.4 Restricted, VC Innovates (CCPT) \$22,053 Pacific Continuation High School Counselors, \$189,109
Scope of service:	Middle and High Schools Grades: All		Scope of service:	High Schools Grades: 9th, 10th, 11th, 12th	

X All			X All		
			_ Foster Youth _ American Indian or Alaska Native _ Hispanic Latino _ Two or More Races _ Low Income Pupils _ Redesig fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _Other		
school students		Maintain bilingual credit recovery programs Unrestricted Object 5XXX Est. Cost: \$27,000	in the migrant program on a weekly basis using the \$29 on-line bilingual credit recovery program (PASS).		Migrant Program, \$29,000 MESRP, \$6,100
Scope of service:	All secondary schools		Scope of service:	High schools	
	Grades: All			Grades: 9th, 10th, 11th, 12th	
_ All			_ All		
			_ Foster Youth _ American Indian or Alaska Native _ His Latino _ Two or More Races _ Low Income Pupils _ Red fluent English proficient _ Asian _ Native Hawaiian or Pa Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _Other		Redesignated
What changes in a	Activities from this goal ha	ve been incorpo	prated into Goal 2	- Student Achievement beginning in	2016-17.

Original Goal from prior year LCAP:	Increase student connections to school			Related State and/or Local Priorities: _1 _2 X3 _4 X5 X6 X7 _8 Local:	
Goal Applies to:	Schools: All Grades: All Applicable Pupil Subgroups:	Foster Youth, Low In		edesignated fluen	t English proficient, English
Expected Annual Measurable Outcomes:	The gap between all students and subgroups enrolled in visual and clubs, CTE and athletics will decr additional 5%.	d those in significant performing arts,	Actual Annual	athletics has not future, the metric currently relying measure the acc 1 - Percent of 4 Least 1 Career Pathway - Stude increased from 1 state average in groups: 22% for H 25% for V 21% for E 24% for A 28% for E 23% for S 27% for S 2 - VUSD Califo Responses to th Questions summ 11 and alternativ Meaningful Par - All Studer 14%	ent data in VAPA, clubs, CTE and been possible to collect and in the c has changed. The district is of available outcome data to complishment of this goal. -Year Cohort that Completed At Technical Education (CTE) ent participation in CTE pathways 11% to 23% in 2014 compared to the 2014 of 17%. For VUSD student dispanic or Latino students White students Black or African American students sian students English Learners SED students SWD group rrnia Healthy Kids Survey (CHKS) - e School Climate and Safety harized for students at grades 7, 9, ve school vary by ethnicity. ticipation in School hts - 2013/14 - 16%; 2015/16 - Students - 2013/14 - 14%; 2015/16 -

			127 01 149
			 White Students - 2013/14 - 18%; 2015/16 - 21%
			School Connectedness
			 Hispanic Students - 2013/14 - 49%; 2015/16 - 53% White Students - 2013/14 - 63%; 2015/16 - 64%
			Caring Relationships with Adults in School
			 Hispanic Students - 2013/14 - 33%; 2015/16 - 35% White Students - 2013/14 - 48%; 2015/16 - 47%
			High Expectations from Adults in School
			 Hispanic Students - 2013/14 - 46%; 2015/16 - 48% White Students - 2013/14 - 58%; 2015/16 - 58%
			3 - Number and Percent of Students Suspended - The VUSD suspension rate continues to go down, 2.9% reported in 2015 fromf 3.0% in 2014.
			4 - Number and Percent of Students Expelled - The VUSD expulsion rate continues to go down, 10 students were expelled in 2015 (0.06%) compared to 17 in 2014.
 	LCAP Year:	2015-16	
Planned Actions/Services			Actual Actions/Services
	Budgeted Expenditures		Estimated Actual Annual Expenditures

for certificated staff Serving Spanish-speaking students and families. Registration fees (up to \$500) to support Spanish language learning activities in Spanish-speaking countries.		Unrestricted Object 1XXX-3XXX \$5,000 for up to 10 course registration fees in Spanish- speaking countries	•		Teacher Salary, \$2,223
Scope of service:	Middle Schools		Scope of service:	ALL	
	Grades: 6th, 7th, 8th			Grades: All	
_ All			_ All	-	
					X Redesignated

Lesson One, Leade address anti-bullyin 2.1 Continue profes	ement programs such as CHAMPS, r in Me, Council and others that g sional development to fully implement anti-bullying education	Professional development Unrestricted Object 1XXX-3XXX Est. Cost: \$11,400	attended Restor 2015 offered by Education to stre have been found negative impacts Elementary teac CHAMPS and T site positive beh been found to di District-wide inse presentation for USC School of S Times of Crisis a selected becaus experiencing per impacts social in victims or perpre	ative Justice (RJ) training in Fall, the Ventura County Office of engthen district RJ practices that d to reduce bullying behavior and the s of bullying at all grade levels. hers and counselors participated in he Leader in Me training to expand avior support programs that have minish bullying behavior. ervice day (1/25/16), keynote all staff by Dr. David Schonfeld, Social work, "Supporting Students at and Loss". This session was e of the large number of students rsonal crisis and loss which often teractions and results in bullying (as etrators) and/or depression.	Unrestricted General Fund, \$500 Title IIA, Conference, \$1500 Unrestricted, \$500 Unrestricted, \$500 MSAP Grant, \$5950
			experiencing per impacts social in victims or perpre Middle school ac participation in R by Ventura Cour Expenditures rep	rsonal crisis and loss which often ateractions and results in bullying (as atrators) and/or depression. Administrator and counselor Restorative Justice training provided nty Office of Education. Poorted here are lower than estimates vere lower than anticipated for	
Scope of service:	LEA-wide		Scope of service:	LEA-wide	
	Grades: All			Grades: All	

X All			X All		
			_ Foster Youth Latino _ Two of fluent English p Islander _ Engl American _ Fili Disabilities _ H _Other	_ Redesignated	
		Transportatio n Costs for high school athletic events Unrestricted Object 1XXX-3XXX Est. Cost: \$305,700		The district multi-funds transportation for athletic events to reduce barriers for low-income students.	
Scope of service:	Buena, Foothill and Ventura High Schools		Scope of service:	Buena, Foothill and Ventura High Schools	
X All	Grades: 9th, 10th, 11th, 12th		X All	Grades: 9th, 10th, 11th, 12th	
_ Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other			_ Foster Youth _ American Indian or Alaska Native _ Hispan Latino _ Two or More Races _ Low Income Pupils _ Redesi fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _Other		_ Redesignated

 4. Provide district support for Visual and Performing Arts in middle and high school 4.1 Continue to provide yearly material/supply budget for Visual and Performing Arts 		Material/suppl y budget for Visual and Performing Arts Restricted Measure Q Obj. 4XXX Est. Cost: \$35,000 MORE MONEY NEEDED	received annual supply funds to reduce classroom costs for teachers. Harmony Project at Sheridan Way Elementary		Parcel Tax, Restricted, \$80,850 Unrestricted for Harmony Project/New West Symphony, \$35,000
Scope of service:	Middle and high schools Grades: 6th, 7th, 8th, 9th, 10th, 11th, 12th		Scope of service:	Grades 3 - 12 due to inclusion of Harmony Project at Sheridan Way Elementary School. Grades: 3rd, 4th, 5th, 6th, 7th, 8th, 9th, 10th, 11th, 12th	
X All			X All		
			Foster YouthAmerican Indian or Alaska Native Hispanic or LatinoTwo or More RacesLow Income PupilsRedesignat fluent English proficientAsianNative Hawaiian or Pacific IslanderEnglish LearnersBlack or African AmericanFilipinoWhiteStudents with DisabilitiesHomeless Other		Redesignated

levels, explore models, develop plan, and guide		Consultant Contract Unrestricted Object 5XXX Est. Cost \$75,000, Supplies and Professional Development for Foundation Committee Unrestricted Object 4XXX Est. Cost \$20,000	development of K-12 VUSD Comprehensive		5.1 Unrestricted, \$75,000
Scope of service:	LEA-wide		Scope of service:	LEA-wide	
	Grades: All			Grades: All	
X All			X All	X All	
					_ Redesignated

elementary schools		4.9 supplemental counselors for elementary schools Funding Source: Unrestricted Object 1XXX-3XXX General Est. Cost: \$338,900	Supplementary counselors (4.9 FTE) are provided to elementary schools based on student needs criteria that includes English Learner, low-income, foster youth and homeless enrollment. Expenses significantly exceed estimates because of the salary costs.		Unrestricted, \$457,300
Scope of service:	Elementary Schools		Scope of service:	Elementary Schools	
	Grades: TK, K, 1st, 2nd, 3rd, 4th, 5th			Grades: TK, K, 1st, 2nd, 3rd, 4th, 5th	
_ All			_ AII		
X Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races X Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White X Students with Disabilities _ Homeless Other			X Foster Youth _ American Indian or Alaska Native _ H Latino _ Two or More Races X Low Income Pupils _ R fluent English proficient _ Asian _ Native Hawaiian or F Islander X English Learners _ Black or African American _ Filipino _ White X Students with Disabilities X Homeless _Other		Redesignated
school students		After-school activities Restricted/ Unrestricted Object 1XXX-5XXX			Anonymous Donor, \$9,750

Scope of service:	PHS and VHS		Scope of service:	PHS and VHS	
Service.	Grades: 9th, 10th, 11th, 12th		Service.	Grades: 9th, 10th, 11th, 12th	
X All			_ All		
			Foster YouthAmerican Indian or Alaska NativeHisp LatinoTwo or More Races X Low Income PupilsRede fluent English proficientAsianNative Hawaiian or Paci IslanderEnglish LearnersBlack or African AmericanFilipinoWhiteStudents with DisabilitiesHomeless Other		Redesignated
 8. Implement 9th Grade Freshman Seminar model to incorporate college/career awareness for all 9th grade students. 8.1 Develop plan for each high school 8.2 Support Professional Development 8.3 Modify/develop courses, as needed 8.4 Coordinate with VUSD Comprehensive Counseling Plan 		Object 1XXX- 3XXX EST. Cost: \$10,000 15 teachers 4 days/school year	grade freshman seminar model using the <i>Career</i> \$10,000 <i>Changes and Choices</i> curriculum as a required 15 teacher		15 teachers 4 days/school
Scope of service:	All secondary Schools' Grades: 6th, 7th, 8th, 9th, 10th, 11th, 12th		Scope of service:	Buena, Foothill, El Camino, and Ventura High Schools. Grades: 9th	
X All	X All		X All		
					Redesignated

courses and electives for ELs/RFEPs and Latino youth that promote CCSS		Task force of to design new courses Unrestricted Object 1XXX-3XXX Est. Cost: \$2,300	The multilingual/multicultural department is working with the district High School ELA Teacher Specialist to develop Language Arts' courses that are culturally relevant. Expenditures reported are less than estimated because activity required no additional expenses.		No additional costs incurred.
Scope of service:	LEA-wide for specific unduplicated students in high school Grades: All		Scope of service:	LEA-wide Grades: 9th, 10th, 11th, 12th	
_ All			_ All	•	
			_ Foster Youth _ American Indian or Alaska Native _ Hispanic o Latino _ Two or More Races X Low Income Pupils X Redesigna fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _Other		
10. Develop VUSD pathway multilingual recognition awards at preschool, elementary and middle school levels to validate multilingualism		Taskforce to develop pathway awards Unrestricted Object 1XXX-3XXX Est. Cost: \$2000 Stipends:	The multilingual/multicultural department meets with sites on a regular basis to review site practices that honor students' bilingualism. Sites celebrate bilingualism at various recognition ceremonies, ELAC mtgs., graduations, etc. Expenditures are less than estimate because activity did not require additional costs.		Included in Multilingual/Mult icultural Department activities - no additional costs here.
Scope of service:	LEA-wide Grades: All		Scope of service:	LEA-wide Grades: All	

_ All		_ All		
_ Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils X Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other		_ Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils X Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _Other		
overall suspension and exp represented. The CHKS da climate and safety. Therefore students' experiences of so through professional develop • Cultural Awareness a • Harmony Project with • Study-abroad opport				

Original Goal from prior year LCAP:	Increase fa	mily involvement		Related State and/or Local Priorities: _1 _2 X 3 _4 _5 _6 _7 _8 Local:
Goal Applies to:	Schools:	All Grades: All		
	Applicable	Pupil Subgroups:	All	

Expected Annual Measurable Outcomes:	Principals will report increased involvement on annual survey by an additional 5%.	Actual Annual Measurable Outcomes:	It has not been possible to obtain data on family involvement at all district and school sites through a survey approach. This metric will be changed in the future. Progress has been measured through informal principal and facilitator participation reports. The Superintendent's Parent Advisory Committee (PAC) met monthly in 2015-16 with translation provided for English Learner school site representatives. Latino Family Literacy Project Participation - Sessions were held at 6 middle schools and 2 middle schools in the 2015-16 school year with over 90 English Learner families participating. District English Learner Advisory Committee - DELAC leaders met with the Director of Multilingual and Multicultural Education to plan and lead each DELAC meeting. DELAC meetings were held on October 8, November 12, December 10, January 14, February 4, March 10, April 14. DELAC members presented their annual advisory report to the VUSD Board of Education on April 26, 2016 Parent Institute for Quality Education - 80 VUSD English Learner families participated in the 9-week PIQE series hosted at De Anza Academy of Technology and the Arts School Community Partnership Training - took place at E.P. Foster Elementary School in May, 2016 with over 30 participants, including parents of English Learner and low-income students. The new Foster Youth Advisory Committee was formed and met at four different district locations with facilitation provided by the district's FY Coordinator.

	LCAP Year: 2015-16					
	Planned Actions/Services		Actual Actions/Services			
		Budgeted Expenditures			Estimated Actual Annual Expenditures	
opportunities includ implementation of C 1.2 Continue to pub information on CCS 1.3 Continue to hos	l provide parent education ing support and resources for CCSS at least three times per year lish district brochures with latest S/SBAC t site parent information nights during open house-like meetings	Publish district brochures with latest information on CCSS/SBAC Unrestricted Object 5XXX Est. Cost: \$2000	and NGSS at P ⁻ meetings (Back and through mod Science TOSA p entering middle science model. May 25th; Tueso Family liaisons a bilingual cultural Learner and low school sites. Sheridan Way F school-based bil bilingual secreta domestic violenc <i>Comunitaria</i> . Spanish translat education stude	vide information regarding CCSS TA/PTO meetings and parent to School Nights, Open Houses) nthly newsletters. Drovided evening parent meetings for school students for new integrated Thursday, May 19th; Wednesday, day, May 31st; Monday, June 6th. and supplemental office staff provide lly appropriate support to English r-income families at high impact Tamily Center services include lingual social worker, family center ary, and childcare for women's ce support group and <i>Plaza</i> tion support provided for special nts and families. stimate because Sheridan Way ctivities are reported here.	Translator for Special Education,	
Scope of service:	LEA-wide Grades: All		Scope of service:	District-wide with additional focus on Sheridan Way families. Grades: All		

X All			_ All		
			Foster YouthAmerican Indian or Alaska NativeHispanic o LatinoTwo or More Races X Low Income PupilsRedesigna fluent English proficientAsianNative Hawaiian or Pacific Islander X English LearnersBlack or African AmericanFilipinoWhite X Students with DisabilitiesHomeless Other		
grades K-12 on routine basis		Offer Parent Institute (PIQE) sessions Unrestricted Object 5XXX Est. Cost: \$15,000	PIQE at differen middle school pi Spring 2016. Expenses report because estimation	In accordance with the district schedule to offer PIQE at different schools on a routine basis, DATA middle school provided PIQE for 80 parents in Spring 2016. Expenses reported are lower than estimates because estimate was high and PIQE was reported for only one site.	
Scope of service:	LEA-wide Grades: All		Scope of service:	DATA Middle School.	
All	Grades. All		All	Grades: 6th, 7th, 8th	
X Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races X Low Income Pupils X Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other					X Redesignated

use of Parent Connect		Create and implement annual parent training calendar Unrestricted Object 1XXX-3XXX Est. Cost: \$15,400	education were offered opportunities to participate in computer education around the use of Parent Connection. In addition, ELAC parents at Will Rogers participated in computer classes that		Costs reported in Multilingual/Mult icultural Department services.
Scope of service:	LEA-wide Grades: All		Scope of service:	LEA-wide Grades: All	
All	Grades. All		All	Grades. All	
X Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races X Low Income Pupils X Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless Other			X Foster Youth _ American Indian or Alaska Native _ Hispar Latino _ Two or More Races X Low Income Pupils X Redes fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _Other		X Redesignated
School Community Partnership trainings for volunteers		Expand training of volunteers through Adult Ed. FSCP program Unrestricted Object 1XXX-3XXX Est. Cost: \$4,000	VACE provided Family School Community Partnership training as a component of Volunteer/Paraeducator course offered April 26-May 19 at EP Foster. 30 currently enrolled with a waiting list. VACE produced Spanish version of FSCP training video. No expenditures were reported because costs were included in other activities.		Teacher salary FSCP \$2,302; Spanish Version of FSCP Video, Staff Salary \$2,376

Scope of			Scope of	LEA-wide	
service:	LEA-wide		service:		
	Grades: All			Grades: All	
_ All			_ All		
X Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races X Low Income Pupils X Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White X Students with Disabilities _ Homeless Other			X Foster Youth _ American Indian or Alaska Native _ Hispanic o Latino _ Two or More Races X Low Income Pupils X Redesigna fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White X Students with Disabilities _ Homeless _Other		
K and elementary levels at six sites or more.		Hold LFL training at 6 elementary sites Unrestricted Object 1XXX-3XXX Est. Cost: \$38,700	During the 2015-16 school year, The Latino Family Literacy Project was implemented at six elementary schools (<i>EP Foster, Junipero Serra, Mound,</i> <i>Sheridan Way, Blanche Reynolds & Will Rogers</i>) and two middle schools (<i>Anacapa & DATA</i>).		Unrestricted,
Scope of service:	PreK – 5 LEA-wide		Scope of service:	LEA-wide	
	Grades: TK, K, 1st, 2nd, 3rd, 4th, 5th, Preschool			Grades: TK, K, 1st, 2nd, 3rd, 4th, 5th, 6th, 7th, 8th, Preschool	
_ All	_ All		_ All	_ All	
X Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races X Low Income Pupils X Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other			X Foster Youth _ American Indian or Alaska Native _ Hispanic Latino _ Two or More Races X Low Income Pupils X Redesign fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _Other		X Redesignated

 6. Provide support groups for FY caregivers 6.1 Develop a Foster Youth Advisory Council to support caregivers of Foster Youth in VUSD 6.2 Provide childcare, staff support and supplies for FY Council 		Provide staff support, supplies, childcare and translation. Unrestricted Object 1XXX-3XXX Est. Cost \$3,000	VUSD Foster Youth Advisory Council was formed to support caregivers of Foster Youth. Meetings were held with childcare, translation support, staff support and supplies at convenient times and locations on February 17, 18, 24 and 25.		Provide Staff Support, Supplies, Childcare and Translation. Unrestricted Est. Cost \$3,000
Scope of service:	LEA-wide		Scope of service:	LEA-wide	
	Grades: All			Grades: All	
All			_ All		
X Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other			X Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities X Homeless _Other		

What changes in actions, servivces, and expenditures	Based on parent participation reports for district and school parent involvement events, increased efforts will be made to reduce barriers that prevent participation, specifically childcare and translation. In addition, the Foster Youth Coordinator responsibilities have increased due to student enrollment and required activities to justify the need for a full-time position. School site support for Family Liaisons and supplemental office staff is provided because English Learner parents who participate in district and site advisory committees indicate a need for better home school communication through personal contacts. These are the specific changes in services made as a result of a review of progress and stakeholder input:
	 Childcare and translation for English Learner families included for site and district parent involvement activities. Foster Youth Coordinator position increased to full-time to meet the needs of students and families. Bilingual Family Liaisons and supplemental office staff included for school site connections with English Learner families. Family School Community Partnership training assumed by VACE

Original Goal from prior year LCAP:						Related State and/or 1 _2 _3 _4 _5 _6	
Goal Applies to: Expected Annual Measurable Outcomes:	Schools: All Grades: All Grades: All Applicable Pupil Subgroups: All Maintain or exceed a 96.26 District average rating on the Office of Public School Construction Facilities Actual Annual Measurable Outcomes: We made progress towards the goal. The District Office of Public School construction Facilities Inspection Tool (FIT) protocols. Actual Annual Measurable Outcomes: We made progress towards the goal. The District Office of Public School construction Facilities Inspection Tool (FIT) protocols. Schools received a "Good" or better rating on the (FIT).					Facilities increased from 6% of our	
			LCAP Year	: 2015-16			
	Planned Actions/Services			Actual Actions/Services			
			Budgeted Expenditures				Estimated Actual Annual Expenditures
 Create a comprehensive plan for maintaining school facilities Develop an inspection tool for sites 		ol Facilities Maintenance Plan Unrestricted Object 5XXX Est. Cost \$50,000 Inspection tool Object 5XXX Est. Cost \$25,000	The District implemented the Facility Inspection Too (FIT) as the inspection tool for sites. All school sites were inspected during the 2015-16 school year. Facilities projects were planned based on the results of the FIT inspections. No expenditures, the district was able to create and develop an inspection tool, in-house at no cost.		es. uring the 2015-16 based on the results able to create and	No cost	

Scope of service:	LEA-wide		Scope of service:	LEA-wide	
	Grades: All			Grades: All	
X All			X All		
					Redesignated
What changes in actions, servivces, and expenditures Plans are in place to create a comprehensive plan for maintaining school facilities and develoing an inspection tool for sites.					

Section 3: Use of Supplemental and Concentration Grant funds and Proportionality

A. In the box below, identify the amount of funds in the LCAP year calculated on the basis of the number and concentration of low income, foster youth, and English learner pupils as determined pursuant to 5 CCR 15496(a)(5).

Describe how the LEA is expending these funds in the LCAP year. Include a description of, and justification for, the use of any funds in a districtwide, schoolwide, countywide, or charterwide manner as specified in 5 CCR 15496.

For school districts with below 55 percent of enrollment of unduplicated pupils in the district or below 40 percent of enrollment of unduplicated pupils at a schoolsite in the LCAP year, when using supplemental and concentration funds in a districtwide or schoolwide manner, the school district must additionally describe how the services provided are the most effective use of funds to meet the district's goals for unduplicated pupils in the state and any local priority areas. (See 5 CCR 15496(b) for guidance.)

Total amount of Supplemental and Concentration grant funds calculated:

8816561

The district is using these supplemental funds to address all state priorities for unduplicated students through five goal areas:

- 1. California State Standards and Next Generation Science Standards
- 2. Student Achievement
- 3. Student Connections to School
- 4. Family Involvement
- 5. School Facilities

VUSD unduplicated pupil percentage count 48.9%. The activities and services provided with supplemental funds are provided in a schoolwide or district-wide manner when appropriate to address common needs in a coordinated and efficient way. They are designed and implemented to principally address the needs of unduplicated student populations. Examples of districtwide actions include: English Language Development curriculum and professional development, VUSD recognition program to honor multilingualism at 8th and 12th grades, VUSD Multilingual and Multicultural Department staff guidance to implement and support VUSD English Learner Master Plan and dual language programs, districtcoordinated translation services, district-facilitated English Learner teacher liaison network, district-wide paraeducator training to meet EL needs, GATE identification instrument to better identify gifted EL and low-income students, district-supported summer school programs targeting EL student needs, district-supported AVID program to increase college readiness for low-income and EL students, extended library hours at all secondary schools to increase low-income student access, district-wide ELA and Mathematics intervention models and staffing support for grades K-12 (Mattos, 2008), on-line credit recovery licenses available district-wide, supplemental counselors provided at elementary schools and continuation high school (McGravey, 2011), after-school programs at target high schools, Indian Education services for eligible students districtwide, translation and childcare support to remove barriers to parent involvement. Parent Institute for Quality Education on a district-wide schedule, Parent Connect classes offered at central district location, Latino Family Literacy Project offered on district-wide schedule, District Coordinator to support Foster Youth caregivers, bilingual family liaisons to provide schoolwide support for English Learner and low-income families, and Next Generation Science Standards instruction through district garden-based learning model at targeted elementary schools (Epstein, 2009). Examples of schoolwide approach include: supplemental bilingual assistant principal (.25FTE) at continuation high school, schoolwide support for Two-Way Immersion Program at Anacapa Middle School, school-wide music program at Sheridan Way Elementary School and De Anza Academy of Technology and the Arts (DATA) to engage low-income students in music education, support for teen parents at continuation high school, bilingual psychologist support for students at Sheridan Way Elementary School, and Sheridan Way Family Center with school-based bilingual social worker and Plaza Comunitaria.

B. In the box below, identify the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all pupils in the LCAP year as calculated pursuant to 5 CCR 15496(a).

Consistent with the requirements of 5 CCR 15496, demonstrate how the services provided in the LCAP year for low income pupils, foster youth, and English learners provide for increased or improved services for these pupils in proportion to the increase in funding provided for such pupils in that year as calculated pursuant to 5 CCR 15496(a)(7). An LEA shall describe how the proportionality percentage is met using a quantitative and/or qualitative description of the increased and/or improved services for unduplicated pupils as compared to the services provided to all pupils.

6.73 %

This proportionality is met through a variety of increased and/or improved services principally directed to unduplicated pupils as compared to the services provided to all pupils. Examples of these services that go beyond the basic services provided to all students are listed below by relevant goal area:

California State Standards and Next Generation Science Standards

- Multilingual and Multicultural Education Department staff and services to implement state standards and NGGS in accordance with the VUSD English Learner Master Plan
- Professional development opportunities to support EL instruction such as conference attendance, monthly EL Liaison meetings, and quarterly facilitated EL paraeducator meetings

Student Achievement

- Summer school learning opportunities targeting English Learner and low-income students.
- · AVID program at all middle and high schools
- Extended hours at middle and high school libraries
- Intervention periods and staffing to close achievement gaps for unduplicated students(Foster Youth, EL, Hispanic, low-income students and students with disabilities)
- On-line credit recovery programs to keep unduplicated students on track for graduation.

Student Connections to School

- Harmony Project with New West Symphony for students at Sheridan Way and De Anza Academy of Technology and the Arts (DATA)
- Supplemental counseling staff at target elementary schools and Pacific Continuation High School (PHS).
- After school programs at target high schools.
- First Steps Program for teen parents at PHS

Family Involvement

- Translation and childcare support
- Parent Institute for Quality Education (PIQE)
- Parent Connect classes
- Latino Family Literacy Project
- Plaza Comunitaria at Sheridan Way
- Coordinator to support Foster Youth caregivers
- Sheridan Way Family Center
- Bilingual family liaisons

LOCAL CONTROL AND ACCOUNTABILITY PLAN AND ANNUAL UPDATE APPENDIX

For the purposes of completing the LCAP in reference to the state priorities under Education Code sections 52060 and 52066, the following shall apply:

- (a) "Chronic absenteeism rate" shall be calculated as follows:
 - (1) The number of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30) who are chronically absent where "chronic absentee" means a pupil who is absent 10 percent or more of the schooldays in the school year when the total number of days a pupil is absent is divided by the total number of days the pupil is enrolled and school was actually taught in the total number of days the pupil is enrolled and school was actually taught in the regular day schools of the district, exclusive of Saturdays and Sundays.
 - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
 - (3) Divide (1) by (2).
- (b) "Middle School dropout rate" shall be calculated as set forth in California Code of Regulations, title 5, section 1039.1.
- (c) "High school dropout rate" shall be calculated as follows:
 - (1) The number of cohort members who dropout by the end of year 4 in the cohort where "cohort" is defined as the number of firsttime grade 9 pupils in year 1 (starting cohort) plus pupils who transfer in, minus pupils who transfer out, emigrate, or die during school years 1, 2, 3, and 4.
 - (2) The total number of cohort members.
 - (3) Divide (1) by (2).
 - (d) "High school graduation rate" shall be calculated as follows:
 - (1) The number of cohort members who earned a regular high school diploma [or earned an adult education high school diploma or passed the California High School Proficiency Exam] by the end of year 4 in the cohort where "cohort" is defined as the number of first-time grade 9 pupils in year 1 (starting cohort) plus pupils who transfer in, minus pupils who transfer out, emigrate, or die

during school years 1, 2, 3, and 4.

- (2) The total number of cohort members.
- (3) Divide (1) by (2).
- (e) "Suspension rate" shall be calculated as follows:
 - (1) The unduplicated count of pupils involved in one or more incidents for which the pupil was suspended during the academic year (July 1 June 30).
 - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
 - (3) Divide (1) by (2).
- (f) "Expulsion rate" shall be calculated as follows:
 - (1) The unduplicated count of pupils involved in one or more incidents for which the pupil was expelled during the academic year (July 1 June 30).
 - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).

(3) Divide (1) by (2).